

PLENARY SESSION 1 (FRIDAY 0800-0930):

*The Strategic Environment: Need for NGO-Military Dialogue*

- What is the nature of the strategic environment and what kind of dialogue does it necessitate between NGOs and the military?
- How does the nature of the specific missions, and how does it affect the dialogue between the NGOs and the military?
- What is the state of the government, i.e. Congress, Interagency cooperation, Department of State, USAID, etc, in facilitating this dialogue?
- What challenges (and opportunities?) does the new economic environment pose on the military and the NGOs, and their interaction with each other?

Moderator: COL Cindy Jebb, Deputy Department Head, Department of Social Sciences

Panelists: Ambassador Eugene Dewey, former assistant Secretary of State for the  
Bureau of Population, Refugees, and Migration  
Ambassador John Herbst, Director, S/CRS  
COL Richard Lacquement, Army War College  
Michael Khambarra, Deputy Head of Delegation, ICRC Washington D.C.

PLENARY SESSION 2 (FRIDAY 0930 - 1115):

*Who We Are and What Do We Need From Each Other?*

- What are the various types of NGOs and segments of the military that interact with each other? And how is this relationship evolving?
- What is the current status of the relationship? What has already been done to facilitate this relationship?
- In what contexts do NGOs and the military have objectives in common, and how can they help each other accomplish those objectives?
- What can't the NGOs provide the military and vice-versa? i.e. What are the limits to cooperation?

Moderator: Mr. Roland DeMarcellus, Deputy Director, Office of Development Finance in the State Department's Bureau of Economic and Business Affairs

Panelists: Mr. Robert Perito, Senior Program Officer, United States Institute for Peace  
Ms. Sarah Holewinski, Executive Director, CIVIC  
LTC Kim Field, S/CRS  
Mr. Michael Kleinman, Independent Humanitarian Emergency Assistance Consultant

PRACTITIONER'S PANEL (FRIDAY 1315 – 1400):

*Lessons Gathered: The MacArthur CHSS Program*

- What are the main challenges on the ground with regards to mutual understanding?
- What leadership skills were gathered from working with an NGO as a cadet and how has the experience helped you when you were deployed?
- What did the NGO gain from working with the cadets?
- How can the Army incorporate aspects of the CHSS program into their training program?

Moderator: Dr. Ruth Beitler, Associate Professor of Comparative Politics, Program Director of the CHSS Program

Panelists: Ms. Donna McAleer, advisor to CHSS program, author of *Porcelain on Steel: Women of West Point's Long Gray Line*  
Major Angelica Martinez, Instructor, Department of Social Sciences, former Officer-in-Charge of CHSS trip to Ghana  
CDT Robert Hammond, participant, MacArthur CHSS Program to Cambodia

PLENARY SESSION 3 (FRIDAY 1415 - 1545):

*Lessons Learned from Various Contingencies*

- What are some lessons learned from operating in the same space during disaster relief operations?
- What are some lessons learned from operating in the same space during peace-keeping operations?
- What are some lessons learned from operating in the same space during combat operations where U.S. is a participant?

Moderator: COL Jeffrey Peterson, USMA Social Sciences Professor of Economics

Panelists: Ms. Claire Lockhart, Director of the Institute for State Effectiveness  
Sophie Delaunay, Executive Director, Doctors Without Borders/MSF-USA  
Col Dominic Caraccilo, CDR, 3BCT, 101 Airborne, author of *Achieving  
Victory in Iraq*  
Mr. Malcolm D. Johnson, Jr., Deputy Director, Directorate of Interagency  
Coordination, NORAD-NORTHCOM

PLENARY SESSION 4 (SATURDAY 0800 - 0930):

*Key Challenges that Result from Expanded Military Role in Development and Preventing Conflicts*

- How has the expanded military role helped / hurt NGO operations?
- How has the expanded military role helped/hurt the building of USG civilian government capacity?
- How has the NGOs operating in military's AO helped/hurt the execution of the military's expanded role?
- What are the challenges associated with information sharing between the military and the NGOs?

Moderator: COL Cindy Jebb, Deputy Department Head, Department of Social Sciences

Panelists: Mr. John Marks, President, Search for Common Ground  
Colonel (Ret) Peter Mansoor, History Department of Ohio State University, author of *Baghdad at Sunrise*  
Mr. Michael Lund, Conflict and Peacebuilding (MSI), Woodrow Wilson International Center for Scholars  
Mr. Mark Garlasco, Senior Military Analyst, Human Rights Watch

PLENARY SESSION 5 (SATURDAY 0945 – 1115)

*Key Opportunities for Education, Development, and Dialogue*

- What type of educational and training courses would be helpful at pre-commissioning sources to help prepare for civil-military operations?
- What types of education, training, or exercises would help “bridge the cultural divide” between these groups at the initial entry, midlevel, and senior levels?
- What studies can be conducted to facilitate NGO-military relationship?
- How can these organizations better prepare their members to work with/understand each other?
- How can other governmental actors help improve the relationship between the NGOs and military?

Moderator: COL Michael Meese, Department Head, Department of Social Sciences

Panelists: Major General Gregg Martin, Commanding General of MANSCEN and Ft Leonard Wood  
Dr. Reuben Brigety, Center for American Progress  
Colonel (ret) Robert Gordon, Senior Vice President for Civic Leadership, City Year  
Dr. Thoric Cederstrom, Senior Advisor, International Relief and Development