

**SENIOR CONFERENCE XLIII  
PARTICIPANT BIOGRAPHIES**

(AS OF MAY 31, 2006)

**MR. NAIL A. AL-JUBEIR** is Director of Information, Royal Embassy of Saudi Arabia. Mr. Al-Jubeir was born near Riyadh, Saudi Arabia on March 24, 1963 and educated in Germany, the Middle East and the United States. He received a B.A. in Political Science and an M.A. in International Affairs from the American University's School of International Affairs in Washington, DC in 1985 and 1987, respectively.

Mr. Al-Jubeir served as a Capitol Hill correspondent for the Saudi daily Al-Jazeera, covering the 1984 U.S. elections and analyzing the implications of legislative actions on United States policy in the Middle East. In 1989, he joined the staff of the Information Office in Washington, DC as a Senior Information Officer supervising the collection and dissemination of information on Saudi Arabia. He subsequently became a senior research analyst, responsible for analyzing U.S. domestic political events and monitoring news reports. During the 1990-91 Operation Desert Shield/Desert Storm campaign, he was assigned to the team establishing the Joint Information Bureau that became the media center in Dhahran.

In 1997 he joined the Saudi Arabian Foreign Service and served in the Office of the Assistant Minister of Political Affairs in Riyadh until his posting to the Royal Embassy of Saudi Arabia in Washington.

**MR. NICHOLAS ANDY** has grown up in the business world and more specifically, the plastics industry. He is part of the third generation of the Andy family, owners of Audia Group, a privately-held company which services the plastic marketplace with plastic raw material specialization in building, packaging, medical, automotive, furniture and small appliance markets. Audia Group is the parent company of Washington Penn Plastic Co., Inc.; Epsilon Products Company; Southern Polymer, Inc. and Uniform Color Company.

Nick is currently working at Uniform Color Company located in Holland, Michigan as a part of the Production Special Projects Team developing lean manufacturing processes. Prior to this position, he worked as the night shift supervisor at Uniform learning many of the plastic color processes necessary in today's world. Nick started his work education at Washington Penn Plastic Co., in both the technology and manufacturing realms. It is a family tradition and belief that you must work the ranks through each of the companies under its current umbrella, to learn the business from the ground up. Nick's dream is to work in the family business and eventually provide leadership and guidance for its growth, taking the lead from his father, Robert Andy, current Chief Executive Officer of Audia Group, and his grandfather, Albert Andy, who started the grass-roots business.

Nick is a graduate of Linsly High School and Washington & Jefferson College with a Bachelors in Business and Management. He currently resides in Holland, Michigan with a planned move to Atlanta, Georgia to become part of the team at Southern Polymers in the near future.

"You cannot shoot rockets off of bamboo platforms" is the quote which Nick lives by. You have to start with the basics and build a strong base, constantly learning and striving to be better, leaner and stronger. This has become true, not only in his working experience, but with his favorite hobby, modified racing cars. Marital arts (Bando) has always been a part of his life and he is currently learning the basics of the gentlemen's game, golf.

**MR. ROBERT ANDY** is Chief Executive Officer of Audia Group and is responsible for the executive oversight of Washington Penn Plastic Co., Inc.; Epsilon Products Company; Southern Polymer, Inc.; and, Uniform Color Company. Audia Group, a privately-held company, has developed a world-wide material and feedstock channel for monomer, polymer, compound and color, serving the automotive, packaging, building, medical, furniture and small appliance markets, to name a few. They also specialize in identifying and evaluating potential acquisitions that align strategically with their other companies and enable them to better satisfy their customers' needs.

Mr. Andy has literally grown up within the plastics industry. Throughout the years he has worked in production, product development, quality, sales, and other key functions. While he was General Manager and Executive Vice President of Washington Penn Plastic Co., Inc., the company grew from 150 to 250 employees and grew substantially in gross sales. Starting in 1986, Mr. Andy forged a grass-roots joint venture in a state-of-the-art production plant that integrated Washington Penn firmly as polypropylene producer. That first venture, Epsilon 1, was followed by three other facilities, Epsilon 2, 3, and 4. Presently, this constellation of plants is the fourth largest polypropylene manufacturer and low-cost producer in the industry. Within a 10-year period, Mr. Andy was able to propel his dream from the idea stage to become a genuine production force in the marketplace with more than 1.6 billion pounds of production per year. The Audia Group family of companies is providing meaningful employment for over 700 families across the United States, Canada, Mexico and Europe.

Rob and his wife, Amor, reside in Washington, Pennsylvania and are the parents of three children and one grandchild.

**MR. WILLIAM C. ANGERMAN** is the Military Professional Resources, Inc. (MPRI) Director of the Eisenhower National Security Series. Prior to the Eisenhower Series he served thirty years as a United States Army Armored Cavalry Officer and retired in 2000 at the rank of Colonel. He served with the 14<sup>th</sup>, 11<sup>th</sup>, and 3<sup>rd</sup> Armored Cavalry Regiments as well as the 1<sup>st</sup> Armored Division. In addition to field units, he served on the Joint Staff as the Deputy Inspector General, taught philosophy for three years as an Assistant Professor at the United States Military Academy, taught management and leadership for two years at the Command and General Staff College and taught national security studies at the National Defense University for five years. Bill also served as the Chief of Staff of the Army Chair and the Dean of Students at the National War College. He holds a Masters of Arts Degree in English Literature from Indiana University and a Master of Arts Degree in National Security Studies from the National Defense University as well as an ABD in Higher Education Administration from The George Washington University. He currently resides in Northern Virginia.

**MS. JANE ARRAF** most recently served as Senior Baghdad Correspondent for CNN, having previously served as CNN's Baghdad Bureau Chief. Her current work examines Iraqi politics and the insurgency. Her areas of expertise include Turkey, Iraq, and media and politics. Her experience includes: CNN Senior Baghdad Correspondent (2004-2005); CNN Baghdad Bureau Chief (1997-2000 and 2002-2004); CNN Istanbul Bureau Chief (2000-2001); Correspondent, Reuters Financial Television, Washington, DC (1996-97); Reuters Correspondent/Desk Editor, Washington, DC (1995-96); Reuters Correspondent/Desk Editor, New York, NY (1994-95); Reuters Amman Bureau Chief (1990-94); Reuters Correspondent/Desk Editor, New York, NY (1987-90); Reuters Correspondent/Bureau Chief, Montreal (1984-87); CNN reporting assignments in India, Brussels, Albania, and Afghanistan; Reuters assignments in Haiti and Bosnia.

**MS. SHARON M. BAKER** is the director for program integration of the Eisenhower National Security Series. Prior to the Eisenhower program, she served as the information management officer at the Africa Center for Strategic Studies, and manager for the office of operations at Creative Associates International, in Washington, D.C. Ms. Baker resided in France from 1989 to 1999, first studying for her MBA in

Paris, then working at the European headquarters of the Walt Disney Company as an audit administrator in the consumer products division. Following her work with Walt Disney, she went on to work for the Organization for Economic Cooperation and Development (from 1992 to 1999) as an information specialist in the Information Technology and Network Services Directorate. Ms. Baker has master's degree in international business from the European University in Paris, and a bachelor's degree in international affairs from The George Washington University.

**Dr. RUTH BEITLER, Ph.d.**, is an Associate Professor of International Relations and Comparative Politics in the Department of Social Sciences. She serves as course director for Middle East Politics and Cultural Anthropology. She is author of *The Path to Mass Rebellion: An Analysis of Two Intifadas* published by Lexington Press in June, 2004. She has written numerous articles and chapters on the Middle East including an occasional paper co-authored with COL Cindy Jebb, published by the Institute for National Security Studies in July, 2003 entitled, *Egypt as a Failing State: Implications for U.S. National Security*. Her article, co-authored with Richard Shultz, "Tactical Deception and Strategic Surprise in Al Qaeda Operations" appeared in the *Middle East Review of International Affairs* (June 2004). A graduate of Cornell University with a BA in Near Eastern Studies, Dr. Beitler holds a Master of Arts of Law and Diplomacy from the Fletcher School of Law and Diplomacy, Tufts University, where she also received her Ph.D. in International Relations. She has lived and traveled extensively in the Middle East. She has appeared on the CBS Morning Show and MSNBC as a commentator on Middle East affairs.

**DR. THOMAS FRANKLYN BERNER** is a partner in the New York office of the Chicago-based law firm Katten Muchin Rosenman LLP. He was the Senior Legal Advisor to the United States Embassy in Kabul from 2004 to 2005 as part of an experimental State Department organization named the Afghanistan Reconstruction Group, designed to expedite and coordinate the reconstruction process. Tom Berner received a B.A. with Honors in Economics from the University of Wisconsin - Madison in 1976 and a J.D. degree from Columbia University Law School in 1979. He is the author of *The Brooklyn Navy Yard* (Arcadia Books, 1999).

**MAJOR BRADLEY L. BOWMAN, U.S. ARMY** is Assistant Professor of U.S. Foreign Policy and American Politics in the Department of Social Sciences, United States Military Academy, and a winner of the William F. Murdy Award for Teaching Excellence. Major Bowman's previous military service includes command and staff positions as an Army aviator in Hawaii and the Military District of Washington. Major Bowman's recent publications include "Realism and Idealism: U.S. Policy toward Saudi Arabia," from the Cold War to Today, in *Parameters* (Winter 2005); "Democratization and U.S. Grand Strategy" in *Choices: An American Government Reader* (2005); and "Resolving the Transatlantic Crisis" in *The Journal of International Policy Solutions* (2004). He is a 1995 graduate of the United States Military Academy, and holds a Masters in International Relations from Yale University. Major Bowman is a term member in the Council on Foreign Relations, and a member of Pi Sigma Alpha, the National Political Science Honor Society.

**LIEUTENANT COLONEL (PROMOTABLE) STEVEN A. BOYLAN, U.S. ARMY**, is the Chief, Strategic Communication, Combined Arms Center, having previously served as Director of the Combined Press Information Center (CPIC) from August 15, 2004 to December 9, 2005, and as the deputy spokesperson for Multi-National Force-Iraq. In more than 22 years of active military service, has held many Aviation and Public Affairs positions in the United States, Egypt, Korea, Japan, Kosovo and Iraq. He is qualified in the UH-1 and AH-64 helicopters with over 2330 flight hours. He is a graduate of Mercer University and holds a Master of Arts degree in Management from Webster University. His military awards include the Legion of Merit, Defense Meritorious Service Medal, Meritorious Service Medal with two Oak leaf Clusters), Joint Commendation Medal, Army Commendation Medal (with two Oak Leaf clusters), Joint Achievement Medal, Army Achievement Medal (with two Oak Leaf clusters), National Defense Service Medal (2); Joint Meritorious Unit Award, Armed Forces Expeditionary Medal, Iraqi Campaign Medal,

Global War on Terrorism Expeditionary Medal, Global War on Terrorism Service Medal, Iraqi Campaign Medal; Korea Defense Service Medal, Southwest Asia and Kuwaiti Liberation Medal, Military Outstanding Volunteer Service Medal, Multinational Force and Observers Medal (2) and the Military Outstanding Volunteer Medal. He also holds the Master Aviator Badge, Airborne and Air Assault Badge, Honduran Airborne Badge and the Excellence in Competition Pistol (Bronze) Medal.

**DR. JARRET BRACHMAN** is an Assistant Professor and the Director of Research in the Combating Terrorism Center at West Point and an Assistant Professor in the Department of Social Sciences. Professor Brachman's research interests include terrorism and counterterrorism policy, especially related to Islamist extremism. Jarret's dissertation, entitled: "Terrorism and the American Experience: Defining, Contesting and Countering Terrorism Since the American Founding," explores historical efforts to define and label terrorism using discourse analysis. Professor Brachman served as a Graduate Fellow with the Central Intelligence Agency and has lectured extensively on al-Qa'ida and the Global War on Terror for both academic and policy audiences. He earned his Bachelors Degree in Government and International Affairs from Augustana College in Sioux Falls, SD. Professor Brachman studied Russian in St. Petersburg and Moscow before entering graduate school at the University of Delaware. Professor Brachman holds an Ph.D. from Delaware in Political Science and International Relations with an emphasis in Global Governance.

**DR. JAMES JAY CARAFANO** is one of The Heritage Foundation's leading scholars in defense affairs, military operations and strategy, and homeland security. Recognizing that the war against terrorism will be a protracted conflict, his research focuses on developing the national security that the nation needs to secure the long-term interests of the United States-protecting its citizens, providing for economic growth, and preserving civil liberties.

An accomplished historian and teacher, Dr. Carafano was an assistant professor at the U.S. Military Academy in West Point, N.Y. and served as Director of Military Studies at the Army's Center of Military History. He also taught at Mount Saint Mary College in New York and served as a fleet professor at the U.S. Naval War College. He is a visiting professor at the National Defense University and Georgetown University.

Dr. Carafano is a member of the National Academy's Board on Army Science and Technology, the National Defense Transportation Association's Security Practices Committee, and is a Senior Fellow at the George Washington University's Homeland Security Policy Institute.

He is the coauthor of *Winning the Long War: Lessons from the Cold War for Defeating Terrorism and Preserving Freedom*. Looking at both history and the current policies for waging the global war on terrorism, this study argues that a successful strategy requires a balance of prudent military and security measures, continued economic growth, and the zealous protection of civil liberties. The book also highlights the ideological dimensions of the struggle, describing how the United States can and must win the "war of ideas" against terrorist ideologies.

In addition, Dr. Carafano is the coauthor of the text book, *Homeland Security* published by McGraw-Hill. *Homeland Security* is a practical introduction to everyday life in the new era of terrorism. Numerous key details are addressed, from roles of first responders and volunteers to family preparedness techniques to in-depth descriptions of weapons of mass destruction. Chapters examine infrastructure protection and business continuity, along with operations, tactics, and weapons of terrorist groups.

Dr. Carafano was also the principal author of the budget analysis in the 2003 Independent Task Force Report, *Emergency Responders: Drastically Underfunded, Dangerously Unprepared*, published by the Council on Foreign Relations. He was also a contributing author to the National Academies Army

Science and Technology for Homeland Security 2004 report and co-director of the task force report, *DHS 2.0: Rethinking the Department of Homeland Security*.

His works on military history include: *Waltzing Into the Cold War*, published in 2002 by Texas A & M University; *After D-Day*, a Military Book Club main selection published in 2000 by Lynne Rienner; and *GI Ingenuity: Improvisation, Technology, and Winning World War II*, forthcoming from Praeger (Summer 2006).

As an expert on defense, intelligence, and homeland security issues, he has testified before the U.S. Congress and has provided commentary for ABC, BBC, CBS, CNBC, CNN, C-SPAN, Fox News, MSNBC, NBC, SkyNews, PBS, National Public Radio, The History Channel, The Voice of America, and Australian, Austrian, Canadian, French, Greek, Hong Kong, Japanese, and Spanish television. His editorials have appeared in newspapers nationwide including USA Today, The Washington Times, The Baltimore Sun, The New York Post, and The Boston Globe.

Dr. Carafano joined Heritage after serving as a senior fellow at the Center for Strategic and Budgetary Assessments, a Washington policy institute dedicated to defense issues.

Before that, he served 25 years in the Army, rising to the rank of lieutenant colonel. His areas of expertise included military strategy, joint operations, future combat systems, post-conflict operations, and nuclear weapons. During his service, Dr. Carafano served in Europe, Korea, and the United States and was head speechwriter for the Army Chief of Staff, the service's highest-ranking officer. Before retiring, he was executive editor of *Joint Force Quarterly*, the Defense Department's premiere professional military journal.

A graduate of West Point, Dr. Carafano also has a master's degree and a doctorate from Georgetown University and a master's degree in strategy from the U.S. Army War College.

**MR. MICHAEL CHANG** As part of the Directorate of Strategic Operational Planning at the National Counterterrorism Center, Michael Chang leads the interagency planning effort to counter violent extremist ideology as part of the National Implementation Plan. The plan will mandate coordinated action and planning across all agencies of the federal government in order to ensure the full use of all instruments of national in the War on Terror.

Michael has been in the Foreign Service for over 20 years and has served in Mexico City, Montevideo, Taipei, Shenyang, Guangzhou and Vancouver. He also has served as a State Department congressional liaison officer and as a U.S. negotiator for both border policy coordination and terrorist watch list sharing agreements with other governments.

**SECOND LIEUTENANT JON CHEATWOOD, U.S. ARMY** is a 2006 graduate of the United States Military Academy, majoring in American Politics. Lieutenant Cheatwood's senior thesis, entitled *Solutions, Not Slogans: The Evolution of Public Diplomacy since 9/11*, received the 2006 Distinguished Thesis Award in American Politics. While at West Point, Lieutenant Cheatwood completed internships in the office of Representative Paul Gillmor (5<sup>th</sup> District of Ohio) and the Office of the Coordinator for Counterterrorism (S/CT) in the Department of State. Lieutenant Cheatwood has been selected to the Infantry Branch, and later this summer will attend his officer basic training before proceeding to his first operational unit, where he will be assigned as a combat infantry platoon leader in charge of approximately forty soldiers.

**DR. STEVEN R. CORMAN** is a Professor in the Hugh Downs School of Human Communication at Arizona State University, studying the relationship of talk and written communication to organizational networks and activity systems. His *reticulation theory* holds that communication network links are

“switched on” by shared activity, resulting in talk (or written communication) that restructures the system for future shared activity. This theory has a broad range of practical applications in areas like counter-terrorism and knowledge management. Corman has served as a consultant and science panel member for the Department of Defense in the counter-terrorism arena, and directs the Consortium for Strategic Communication in the Hugh Downs School.

Corman is Co-founder and Chief Technology Officer of Crawdad Technologies, LLC. The company is an ASU spin-off that is developing a patent-pending network text analysis technology called Centering Resonance Analysis. He is also Chair of the Organizational Communication Division of the International Communication Association, is an Associate Editor of the journal *Human Communication Research*, and serves on the editorial board of *Management Communication Quarterly*.

**DR. NICHOLAS CULL** is Professor and Director of the Masters in Public Diplomacy degree program at the University of Southern California. Previously, he taught at the University of Leicester in the United Kingdom, where he was a professor of American Studies and Director of the Centre for American Studies. His research and teaching interests are broad and inter-disciplinary, centering on the developing academic discipline of Public Diplomacy, the role of culture, information, news and propaganda in foreign policy. He is author of the forthcoming *Selling America: US Information Overseas*, a history of the U.S. Information Agency (Cambridge University Press 2005). His first book, *Selling War*, (Oxford University Press, 1995), was named by *Choice Magazine* as one of the ten best academic books of that year.

Cull earned both his B.A. and Ph.D. at the University of Leeds. While a graduate student he studied at Princeton University as a Harkness Fellow of the Commonwealth Fund of New York. From 1992 to 1997 he was lecturer in American History at the University of Birmingham.

He is the co-editor of *Propaganda and Mass Persuasion: A Historical Encyclopedia, 1500-present* (2003) which was one of *Book List* magazine's reference books of the year, and co-editor of *Alambrista and the U.S.-Mexico Border: Film, Music, and Stories of Undocumented Immigrants* (2004). He is the president of the council of the International Association for Media and History, and has worked closely with the British Council's Counterpoint Think Tank.

**DR. ERIC DAVIS** is Professor of Political Science at Rutgers University, New Brunswick, New Jersey, where he specializes in the comparative politics of the Middle East and theories of democratic transitions, with particular reference to Iraq. Professor Davis is the immediate past director of the Rutgers University Center for Middle Eastern Studies. During 2004-2006, Professor Davis holds a grant from the United States Institute of Peace to write a book on post-Baathist Iraq, *Taking Democracy Seriously in Iraq*. During the 2006-2007 academic year, he has been awarded a grant from The American Academic Research Institute in Iraq (TAARI) to conduct research on democratization and civil society building in post-Baathist Iraq. Professor Davis is particularly interested in the relationship between historical memory, political identity and democratization in the Arab world.

Professor Davis has written extensively on Iraqi politics under Saddam Husayn and the Baath Party, on industrial development in Egypt, on religio-political movements in Egypt and Israel, and on the impact of oil wealth on the state and development in Arab oil-producing countries. His publications include *Challenging Colonialism: Bank Misr and Egyptian Industrialization, 1920-1941* (Princeton University Press, 1983; trans. into Arabic, Institute of Arab Studies, Beirut, 1986); *Statecraft in the Middle East: Oil, Historical Memory and Popular Culture* (University Presses of Florida, 1991), and, *Memories of State: Politics, History and Collective Identity in Modern Iraq* (University of California Press, 2005). Professor Davis has received grants and fellowships from the Joint Committee on the Near and Middle East of the Social Science Research Council/American Council of Learned Societies where he directed a Task Force

on Social Change in Arab Oil-Producing Countries (1980-1985), the Hoover Institution, Stanford University, the International Research and Exchanges Board (IREX), the Shelby Cullom Davis Center for Historical Studies, Princeton University, the National Endowment for the Humanities, and the United States Institute of Peace. He has published Op-Ed pieces in The New York Times, The Beirut Daily Star and many other newspapers. He has been a regular contributor to The Jim Lehrer News Hour and other television programs.

Professor Davis has been Principal Investigator for three educational outreach projects in which the Rutgers Center for Middle Eastern Studies partnered with 13 central New Jersey school districts and the Carnegie Hall's Global Encounters Program: the Global Citizen Curriculum Development and Dissemination Project, funded by the U.S. Department of Education, Title VI, and the Geraldine R. Dodge Foundation, Citizens Across Borders: The Student Initiative in Global Citizenship in the Wake of September 11, 2002, funded by the Geraldine R. Dodge Foundation, and Across the Cultural Divide: Bridging the Gap in Middle Eastern and International Studies, funded by the Verizon Foundation. Results of these projects may be found at <http://mideaststudies.rutgers.edu>.

**MAJOR JASON DEMPSEY, U.S. ARMY** graduated with honors from the United States Military Academy, West Point, in 1993. In addition to teaching courses in American Politics, Political Analysis and American Civil-Military Relations at West Point, he is currently in his fourth year in the Ph.D. program in Political Science at Columbia University. His research focuses on the partisanship and political attitudes of soldiers as well as the integration of Hispanics into the United States Army. He was awarded a Dwight Eisenhower / Clifford Roberts Fellowship for 2005-2006. In 2003 Jason was the Co-Chair of the Political Science Department's graduate student council and co-edited a special journal issue on civil-military relations for *Policy and Management Review*. In 2004 he served as the Executive Secretary for the 56th Student Conference on United States Affairs, the oldest and largest undergraduate student conference in the United States. He currently serves on West Point's admissions committee and is also a member of the working group of the Army's Commission on Officer Diversity and Advancement. His community service activities include supervising West Point's Big Brothers / Big Sisters program and working on the scholarship committee of the 7th Infantry Regiment Association. Jason's publications include *Up is Our Only Option: Suggestions for Improving Army Policies on Gender Integration*, which won the 1998 Annual *Army Magazine* Essay Contest, and a forthcoming chapter on the attitudes of Hispanics in the United States Army. He is a term member of the Council on Foreign Relations and was a 2004 delegate to the U.S.-Italy Young Leader's Conference.

Jason's military schooling has included the Amphibious Warfare School of the United States Marine Corps and the Army's Infantry Officer's Basic Course. He is Airborne and Ranger qualified and is rated as a senior parachutist. His operational assignments have included tours with the 82nd Airborne Division and the 75th Ranger Regiment. From 1999 to 2001 he commanded a mechanized infantry company in the 3<sup>rd</sup> Infantry Division. In 2005 he deployed to Baghdad to help draft and coordinate policy towards Kirkuk and the reconciliation of conflict stemming from the displacement of minority populations in northern Iraq. He is married to Laura Anne Dempsey, who is an attorney specializing in cases of child abuse and neglect for the law firm of Marsh and Gaughran, LLP. They recently had their first child, Jack, who was born in 2003.

**MAJOR ALEX DERANEY, U.S. ARMY** is an Instructor in International Relations in the Department of Social Sciences, United States Military Academy. A Combat Engineer officer, his military service includes command and staff positions in the United States and Germany, most recently as commander of a heavy engineer company in Iraq. He is a graduate of the University of California, Santa Barbara, and holds a Masters in International Human Rights from the University of Denver. His military awards include the Bronze Star Medal.

**DANIEL D. DEVLIN, SR., COLONEL, U.S. ARMY (RETIRED)** is a Special Advisor for Public Diplomacy in OSD-Policy. Prior to accepting his current civilian position in the Department of Defense, Dan Devlin worked for three years as an independent consultant: supporting several corporations' contracts with DoD and including duty in Kenya, Pakistan, and the United Kingdom; advising several institutions of higher learning regarding their emerging distance learning initiatives and information operations programs; and supporting a DoD contract providing PSYOP and Information Operations support to the Global War on Terrorism and Operations ENDURING FREEDOM and IRAQI FREEDOM.

In February 1996, Colonel Devlin took command as the Installation Commander of the Defense Language Institute Foreign Language Center and Presidio of Monterey, and as Commandant of the Defense Language Institute Foreign Language Center. His responsibilities in this, his final assignment, included: installation command of an Army Post with 15,500 people; command of a DoD specialized educational institute with up to 4,000 military and civilian students; the Commandant responsibilities outlined in the Defense Language Program; responsibility for language maintenance support to 26,000 military linguists worldwide; responsibility for a 45 square mile military installation bordering on nine civilian communities; responsibility for the base closure, environmental cleanup, and transfer to civilian use of the former Fort Ord, CA; and General Court Martial Convening Authority and DoD legal claims responsibility for parts of three states. He held this command for almost five years, until his retirement from active duty in December 2000 following 31 years commissioned service, preceded by several years enlisted reserve service, for a total of nearly 35 years in the US Army.

Devlin holds a Bachelor of Science in History from North Dakota State University, a Master of Arts with distinction in National Security Affairs (Soviet/East European Concentration) from the Naval Postgraduate School, and a Master of Arts in International Relations from the University of Southern California.

He is a graduate of the Armor Officer Basic Course including the Armored Cavalry extension, the US Army Organizational Maintenance Officers Course, the US Marine Corps Amphibious Warfare School, the Defense Language Institute Russian Language Course, the US Army Russian Institute, the US Army Command and General Staff College, and the US Army War College.

Devlin also graduated from the US Army Foreign Area Officer Course, the US Army Psychological Operations (PSYOP) Officer Course, the Joint Senior PSYOP Officer Course, and the United Kingdom PSYOP Staff Officer and Allied Command Europe PSYOP Courses.

He is a qualified and experienced Joint Service Officer, Foreign Area Officer, Psychological Operations Officer, and Army Strategist.

Devlin was commissioned an Armor Second Lieutenant in 1969, following graduation as a Distinguished Military Graduate from North Dakota State University with a BS in History and Education. From 1969-73, he served in a variety of armor command and staff assignments, and as the Aide-de-Camp for the Commanding General, 1st Infantry Division (Forward) in Germany. From 1973-76, he served in a variety of armor command and staff assignments in the 1st Cavalry Division at Fort Hood, Texas.

In 1977, Devlin was selected for Soviet/East European Foreign Area Officer (FAO) training. Following civilian schooling, attendance at the US Army Russian Institute, and attendance at Command and General Staff College, he served from 1983-88 in the 66th Military Intelligence Group/Brigade in a variety of FAO assignments: Operations Officer and Detachment Commander, Army Interrogation Unit; and Director of HUMINT Operations, 66th MI Brigade.

Devlin commanded the 6th Psychological Operations Battalion (Airborne) at Fort Bragg, NC from 1988-90 during exercises FLINTLOCK88, WINTEX 89, Hurricane Hugo support operations in St. Croix and North Carolina; and was the primary author of the PSYOP support plan for, and deployed PSYOP forces in support of SOF activities in, Operation JUST CAUSE, Panama.

During Operations DESERT SHIELD / DESERT STORM, he served successively as: the primary author of the PSYOP support plan to theater operations; Deputy Commander, 4th Psychological Operations Group (Airborne) in Saudi Arabia; Commander, US Central Command's (CDRCENTCOM) PSYOP Liaison Officer to the Ambassador, US Embassy, Cairo; and finally as CDRCENTCOM's PSYOP Liaison Officer to the Joint Special Operations Command, supporting operations in the Persian Gulf region.

In June 1992, following attendance at the US Army War College, Devlin was assigned to the Pentagon as the Chief of Psychological Operations and Civil Affairs in the Joint Staff Directorate of Operations (J-3), where he served until assuming duties as Installation Commander and Defense Language Institute Commandant from February 1996 until his retirement in December 2000.

Devlin is married to Darlene (Dee) Daniel, his high school and college sweetheart. They have two sons: Dan Jr. and Rob.

**MS. KAREN DEYOUNG** is Associate Editor of the Washington Post, where she conducts policy reporting on the Global War on Terrorism.

Her experience includes: (1) June 2003-March 2006: Visiting Scholar, Carnegie Endowment for International Peace. Sabbatical while writing *SOLDIER. The Life of Colin Powell* (will be published by Knopf [Random House] in October, 2006); (2) September 2001-June 2003: Principal reporter covering the Bush administration foreign policy; (3) February 1999-September 2001: Enterprise reporting, global issues (War crimes/International Law; Peacekeeping; HIV/AIDS; War on Drugs, etc.); (4) January 1990-February 1999: Assistant Managing Editor (AME) for National News; (5) January 1989-January 1990: National Editor.; (6) January 1985-January 1990: Bureau Chief, London; (7) 1981-1985: Foreign Editor; (8) 1976-1981: Bureau Chief, Latin America; (8) 1975-1976: Metro political reporter, Maryland; (9) 1974-1975: Stringer (non-staff), West Africa.

Ms. DeYoung's awards and honors include: (1) 2003-Edward Weintal Prize for Diplomatic Coverage (Institute for Study of Diplomacy, Georgetown University School of Foreign Service); (2) 2002-Pulitzer Prize for National Reporting (team award for coverage of U.S. war on terror); (3) 2000-Sigma Delta Chi Award for Investigative Reporting (team award for series on U.S. pharmaceutical companies and overseas clinical trials); (4) 2000-InterAction Excellence in International Reporting Award (for reportage on U.S. development assistance, global HIV/AIDS); (5) Earlier awards: Sigma Delta Chi Award for Foreign Reporting; Maria Moors Cabot Award (Columbia University); Inter-American Press Association Award for Latin American Coverage

Ms. DeYound holds a Bachelor of Science degree in Journalism/Communications from the University of Florida

**AMBASSADOR EDWARD P. DJEREJIAN**, the founding director of the James A. Baker III Institute for Public Policy at Rice University, is one of the United States' most distinguished diplomats, credited with a career spanning the administrations of eight U.S. presidents. Ambassador Djerejian, who is also the Janice and Robert McNair Chair in Public Policy and the Edward A. and Hermena Hancock Kelly University Chair for Senior Scholars at the institute, is a leading expert on the complex political, security, economic, religious, and ethnic issues of the Middle East. Ambassador Djerejian has played key roles in the Arab-Israeli peace process, the U.S.-led coalition against Saddam Hussein's invasion of Kuwait,

successful efforts to end the civil war in Lebanon, the release of U.S. hostages in Lebanon, and the establishment of collective and bilateral security arrangements in the Persian Gulf.

Prior to his nomination by President Clinton as U.S. ambassador to Israel, he served both President Bush and President Clinton as assistant secretary of state for Near Eastern affairs and President Reagan and President Bush as U.S. ambassador to the Syrian Arab Republic. Ambassador Djerejian has also served as deputy assistant secretary of Near Eastern and South Asian affairs, as deputy chief of the U.S. mission to the Kingdom of Jordan, and as special assistant to President Reagan and deputy press secretary for foreign affairs in the White House.

Ambassador Djerejian joined the Foreign Service in 1962, and his assignments included political officer in Beirut, Lebanon, and Casablanca, Morocco; he also was consul general in Bordeaux, France. He headed the political section in the U.S. Embassy in Moscow during the critical period in U.S.-Soviet relations marked by the invasion of Afghanistan. He served in the United States Army as a first lieutenant in the Republic of Korea following his graduation from the School of Foreign Service at Georgetown University. He holds a bachelor of science and an honorary doctorate in humanities from Georgetown University and a doctor of laws, honoris causa, from Middlebury College. He speaks Arabic, Russian, French, and Armenian.

Ambassador Djerejian has been awarded the Presidential Distinguished Service Award, the Department of State's Distinguished Honor Award, the President's Meritorious Service Award, the Anti-Defamation League's Moral Statesman Award, and the Ellis Island Medal of Honor.

Ambassador Djerejian was asked by Secretary of State Colin Powell to chair a congressionally mandated Advisory Group on Public Diplomacy in the Arab and Muslim World. The advisory group published its report October 1, 2003.

He is managing partner of Djerejian Global Consultancies, LLP, and is also on several public and nonprofit boards.

Ambassador Djerejian is married to the former Françoise Andrée Liliane Marie Haelters. They have a son, Gregory Peter Djerejian, and a daughter, Francesca Natalia Djerejian.

**GENERAL WAYNE A. DOWNING, U.S. ARMY (RETIRED)** is a highly decorated combat veteran who retired after a 34-year career in the U.S. Army. While on active duty he served in a variety of command assignments in infantry, armored, special operations, and joint units, culminating in his appointment as the Commander-in-Chief of the U.S. Special Operations Command. He served two combat tours in Vietnam as a junior infantry officer. As a general officer, he commanded the special operations of all services during the 1989 invasion of Panama and commanded a joint special operations task force operating deep behind the Iraqi lines during Operation DESERT STORM.

Following retirement, General Downing was appointed by the President to assess the 1996 terrorist attack on the U.S. base at Khobar Towers in Saudi Arabia, and to make recommendations on how to protect Americans and U.S. facilities worldwide from terrorist attack.. The resulting report to the Secretary of Defense pointed out significant command failures to adequately protect the base and predicted that terrorist attacks of this nature would be the asymmetric tactic of choice in the future.

From 1999-2000, General Downing also served as member of the Congressionally mandated National Commission on Terrorism (the Bremer Commission) charged with examining the terrorist threat to the US, evaluating America's laws, policies, and practices for preventing and punishing terrorism directed at US citizens, and recommending corrective actions. The Commission found that the United States needed

a far more aggressive strategy on combating terrorism at home and abroad. The Commission predicted further terrorist attacks on America.

In 2001, General Downing served the White House as National Director and Deputy National Security Advisor for Combating Terrorism. As the President's principal advisor on matters related to combating terrorism, he was responsible for the close coordination among the military, diplomatic, intelligence, law enforcement, and financial operations of our war on terror, and for developing and executing a strategy that integrates all elements of national power.

In 2003, General Downing was appointed as the Distinguished Chair of the Combating Terrorism Center at West Point where he teaches the Terrorism Studies Seminar. As the Distinguished Chair, he directs the Center's research activities and work supporting the Department of Defense and other agencies efforts in combating terrorism.

General Downing serves on several boards in the private sector. He is also a visiting faculty member at the University of Michigan Business School and has conducted seminars on leadership and transformation management.

General Downing graduated from the U.S. Military Academy at West Point with a B.S. degree in 1962 and has a M.B.A. from Tulane University.

His awards and decorations include: the Defense Distinguished Service Medal with Oak Leaf Cluster, the Distinguished Service Medal with Oak Leaf Cluster, the Silver Star with Oak Leaf Cluster, the Defense Superior Service Medal, the Legion of Merit with three Oak Leaf Clusters, the Soldiers Medal, the Bronze Star with V Device for Valor and five Oak Leaf Clusters, the Purple Heart, the Air Medal with V Device and thirty five Oak Leaf Clusters, the Army Commendation Medal with V Device and three Oak Leaf Clusters. General Downing has earned the Combat Infantryman's Badge, the Military Free Fall Jumpmaster badge, the Master Parachute Badge, the Ranger Tab and the Pathfinder Badge. He is a Commander in the French Legion of Honor.

**MAJOR DAVE DUDAS, U.S. ARMY** is an International Relations instructor at the United States Military Academy, West Point, New York. Major Dudas's military assignments include service at the Air Defense School, as well as command and staff positions in divisional air defense units, both stateside and overseas, including an operational deployment to Bosnia-Herzegovina in 1996. Major Dudas is an International Relations and Comparative Politics Ph.D. (ABD) from Rutgers University. He is currently writing his doctoral thesis on the evolution of army doctrine post war era, focusing on cognitive and cultural explanations for doctrinal change. He is married and has three children.

**DR. JOSEPH DUFFEY** is Senior Vice President of Laureate International, Incorporated.

Duffey was appointed Director of the United States Information Agency by President Clinton early in 1993 and confirmed by the US Senate. He previously served as President of American University in Washington, D.C. From 1982 to 1991 he was Chancellor, of the University of Massachusetts at Amherst and president of the four-campus UMASS system.

Dr. Duffey was Assistant Secretary of State for Educational and Cultural Affairs and Chairman of the National Endowment for the Humanities under Presidents Jimmy Carter and Ronald Reagan. Previous to his appointment as Assistant Secretary of State, he was a member of the faculty at Yale University and a Fellow of the JFK School of Government at Harvard University.

In 1978 and 1980 Duffey served as a United States delegate to General Conferences of the United Nations Educational, Scientific and Cultural Organization (UNESCO) held in Paris and Belgrade. In 1991, he was joint head of the U.S. Delegation observing national elections in Ethiopia. He served as Public Policy Fellow at the Woodrow Wilson International Center for Scholars located in the International Trade Center in Washington, D C (2003-4).

Duffey currently serves on the University Council (Trustee) of the University of Liverpool in Great Britain and is a member of the board of trustees of the Chinua Achebe Foundation, the University of Maryland University College, and the International Relief and Development foundation.

Dr. Duffey holds 14 honorary degrees from American colleges and universities and in 1993 was awarded the honorary Doctor of Letter by Ritsemaken University in Japan. In 1980 he was named Commander of the Order of the Crown by the King of Belgium. He has been a member of the Council on Foreign Relations since 1979.

A native of West Virginia and a graduate of Marshall University, Dr. Duffey received graduate degrees from Yale University, Andover Newton Theological School and the Hartford Seminary Foundation. He has published widely on themes relating to higher education and social and economic issues. Dr. Duffey has been Stern lecturer at Syracuse University, Lund lecturer at Northwestern University, Sparkman Lecturer at the University of Alabama, and Lesser lecturer at the University of Southern California.

Dr. Duffey has served as a director of the BayBank Valley Trust Company in Springfield and as Chairman of the Governor's Commission on Mature Industries in Massachusetts. He was a member of the National Business-Higher Education Forum and on the Executive Committee of the National Council on Competitiveness. He was a founder and co-chairman of the Western Massachusetts Economic Development Conference.

Dr. Duffey is married to Anne Wexler and has four sons.

**MR. ALLISTER T. EDWARDS** is currently the Senior Information Operations Planner; Specializing in Psychological Operations, for the U.S. Special Operations Command (USSOCOM). Previously, he served as a Strategic Planner, and performed duties as Project Manager for USSOCOM's Rewards Information Program and Assistant Project Manager for USSOCOM's Strategic Communication Action Project "SOVEREIGN CHALLENGE" (an international collaborative effort to facilitate the establishment of a global anti-terrorist society.). In a 22 year military career in the U.S. Army, Mr. Edwards help every enlisted leadership position – from Squad Leader to Command Sergeant Major. He speaks German and Czech. He holds an Associates Degree in Business Administration from the University of Maryland, a Bachelor of Arts degree in political sciences from Fayetteville State University, and is currently pursuing a Masters degree in management at Regis University. He is a Charter member of the National Political Science Honor Society (Pi Sigma Alpha, and his awards include the Civil Service Award, the Legion of Merit, and the Meritorious Service Medal (three awards).

**DR. MAHMUD A. FAKSH** is a Professor of Political Science; American University of Beirut, B.A., 1965; University of Connecticut, Ph.D., 1973. Author of: *The Future of Islam in the Middle East: Fundamentalism in Egypt, Algeria and Saudi Arabia* (1997). Previously taught at the University of Connecticut, King Saud University in Riyadh, Saudi Arabia; served as Senior Research Associate in Islamic and Arabian Development Studies and Visiting Associate Professor of Political Science at Duke University. Has published extensively on Middle East and Islamic affairs. Joined the University of Southern Maine in 1987. He is on sabbatical during Spring 2005.

**LIEUTENANT COLONEL JOSEPH FELTER, U.S. ARMY, PH.D.**, a career Special Forces and Foreign Area Officer, is the Director of the Combating Terrorism Center at West Point and an instructor in the USMA terrorism studies program. His military experience includes service as a platoon leader with the 75<sup>th</sup> Ranger Regiment and as a Special Forces Operational Detachment-Alpha and Company Commander in the 1<sup>st</sup> Special Forces Group. As a military attaché in Manila, he planned and coordinated combined efforts to develop the counter terrorist capabilities of the Armed Forces of the Philippines. Lieutenant Colonel Felter is a graduate of the United States Military Academy, earned a Masters degree from the Kennedy School of Government at Harvard University and received his Ph.D. in political science from Stanford University. His dissertation assesses the impact that quality and structures of state internal security forces have on efforts to combat insurgency and terrorism.

**CAPTAIN GUY FILIPPELLI** currently serves as a Special Assistant to the Director of NSA. He recently returned from Bagram, Afghanistan, where he served as chief of the Combined Joint Task Force - 76 Information Dominance Center and the theater Joint Intelligence Support Element, leading teams of software developers and analysts to enhance data exploitation and predictive analysis in support of Operation Enduring Freedom. His research interests include data mining, social network analysis, and information visualization, as well as foreign policy and national security studies. His previous jobs include command of a counterintelligence detachment in Vicenza, Italy, chief of the USAREUR Transnational Threats Branch in Darmstadt, Germany, and tactical MI experience with the 2nd Infantry Division in Korea. A Marshall Scholar, Guy holds an M.A. in philosophy, politics, and economics from Oxford University. He is a 1997 graduate of the United States Military Academy.

**BRIGADIER GENERAL PATRICK FINNEGAN** is Dean of the Academic Board, United States Military Academy. He was born in Fukuoka, Japan, and commissioned as a Second Lieutenant in the United States Army following his graduation from West Point in 1971.

BG Finnegan holds a Master of Public Administration degree from the Kennedy School of Government at Harvard University, and a Juris Doctorate from the University of Virginia Law School. While attending law school, he was a member and editor of the Virginia Law Review and was elected to the Order of the Coif.

BG Finnegan has held a long and distinguished military career following his graduation from West Point, with notable assignments including tours of duty as Deputy Director of Academics and Criminal Law Instructor at the Judge Advocate General's School in Charlottesville, Virginia, and as the Staff Judge Advocate for the United States Special Operations Command at MacDill AFB, FL. He has also served as Legal Advisor for the Joint Special Operations Command, Fort Bragg, NC, and for the United States European Command. BG Finnegan served as the USMA Staff Judge Advocate from August 1998 until he was appointed as Professor and Head of the Department of Law in July 1999, the position he held until his appointment as the Dean of the Academic Board at the United States Military Academy on 1 July 2005.

BG Finnegan's diverse military education includes the Infantry Officers Basic Course, Airborne School, Electronic Warfare Officers Basic Course, Judge Advocate Officer Basic and Graduate Courses, Army Command and General Staff College, and the Army War College.

A member of the Virginia Bar, BG Finnegan has also been admitted to practice before the United States Supreme Court. He has published articles in the *Virginia Law Review*, the *Military Law Review*, *The Army Lawyer*, and the *Military Review*, and is a member of the Phi Kappa Phi Academic Honor Society.

**DR. JAMES FOREST, PH.D.**, is Director of Terrorism Studies and Assistant Professor of Political Science in the Combating Terrorism Center. He teaches course on international relations (SS307) and information

warfare (IT460), and serves as course director for Political and Economic Development of Sub-Saharan Africa (SS485). Also, in coordination with the U.S. Department of Defense regional centers for strategic studies, he is developing the ASD/SOLIC Junior Leader Counterterrorism Curriculum initiative. Prior to this position, Dr. Forest served for three years as Assistant Dean for Academic Assessment at the U.S. Military Academy. His publications include: *The Making of a Terrorist: Recruitment, Training and Root Causes* (3 volumes; Praeger Publishers, 2005); *Homeland Security: Controlling the Security Environment* (with COL Russell Howard and MAJ Joanne Moore; McGraw-Hill, 2005); *Terrorism and Counterterrorism: An Annotated Bibliography* (Combating Terrorism Center, 2004; online at: <http://ctc.usma.edu>); *Higher Education in the United States* (ABC-CLIO, 2002); and *University Teaching: International Perspectives* (Garland Publishing, 1998); as well as articles in the *Cambridge Review of International Affairs* and the *Journal of Political Science Education*. Much of his work has addressed issues on globalization, education, technology, and organizational knowledge transfer, and his current research focuses on teaching and learning in the world of terrorism. He is currently coauthoring a book with MAJ Matt Sousa on energy security and terrorism in West Africa. Dr. Forest received his undergraduate degree from Georgetown University (BS in Foreign Service) and holds graduate degrees from Stanford University and Boston College.

**DR. JOSHUA S. FOUTS** Joshua S. Fouts is the director of the USC Center on Public Diplomacy, a cross-disciplinary research, teaching and training center that integrates scholarship in mass communication and international relations in order to study public diplomacy's methods, activities and effectiveness. Before joining USC, Fouts spent half a decade at the Voice of America (VOA) where he was Deputy Chief-of-Staff. He worked on numerous public diplomacy projects throughout the world, including public affairs efforts at the U.S. Embassy in Brasilia, Brazil; negotiations with the former Soviet Republics to lease transmitters formerly used to jam VOA signals; and development of the first-ever TV/radio/Internet simulcast to Asia.

**MR. MICHAEL W. GREBE** was named President and CEO of the Lynde and Harry Bradley Foundation in November of 2001, and formally assumed his responsibilities on June 1, 2002. Prior to his selection, Mr. Grebe was a member of the Foundation's Board of Directors for six years.

Prior to joining the Bradley Foundation, Mr. Grebe was the Chairman and CEO of Foley & Lardner, one of the country's largest law firms, where he was a partner for more than 25 years. Mr. Grebe concentrated his practice on corporate and financial law.

Mr. Grebe is a former member and president of the Board of Regents for the University of Wisconsin System and past member and chairman of the Board of Visitors for the United States Military Academy. He has also served as a member of the Wisconsin Board of Veterans Affairs. Mr. Grebe is president emeritus and a former trustee of the University School of Milwaukee, and formerly served as chairman of the board and president of the Curative Rehabilitation Center, Inc. He also served as a civilian aide to the Secretary of the Army, and was a member of the Board of Overseers of the Hoover Institution at Stanford University and the Board of Directors of the Milwaukee Brewers. He is a member of the board of directors of Oshkosh Truck Corporation; the Church Mutual Insurance Company; and the Philanthropy Roundtable.

Mr. Grebe is a former general counsel to the Republican National Committee and was the Republican National Committeeman for Wisconsin during 1984-2002. He served as chairman of the Committee On Arrangements for the 1996 Republican National Convention, which was charged with planning and managing the GOP's convention in San Diego, California. Mr. Grebe's political career spans two decades including positions such as chairman of the Republican Party of Wisconsin, chairman of the Rules Committee of the Republican National Committee, state chairman for the Reagan-Bush campaign, state co-chairman for the Bush-Quayle campaign, and member of the National Steering Committee to elect

Ronald Reagan in 1980. Mr. Grebe was a delegate to the Republican National Conventions in 1984, 1988, 1992, 1996 and 2000. He was chairman of the Rules Committee at the 2000 Convention in Philadelphia.

Mr. Grebe received his Bachelor's degree with honors from the United States Military Academy and his law degree, *magna cum laude*, from the University of Michigan, where he was elected to the Order of the Coif and was Note and Comment Editor of the *University of Michigan Law Review*. He served in the United States Army and was awarded the Combat Infantryman's Badge and two Bronze Stars (one for valor) for his service in Vietnam.

Mr. Grebe lives in Milwaukee and is married to Patricia Perry. He has two grown children, a son and daughter, both of whom are members of the bar.

The Lynde and Harry Bradley Foundation is a private foundation, providing grants in support of democratic capitalism; limited, competent government; a dynamic marketplace for economic, intellectual, and cultural activity; and a vigorous defense at home and abroad of American ideas and institutions.

**DR. BRUCE HOFFMAN** presently holds the Corporate Chair in Counterterrorism and Counterinsurgency at the RAND Corporation and is also Director of RAND's Washington, D.C. Office. Dr. Hoffman is also a Senior Scholar, at the Woodrow Wilson International Center for Scholars, Washington, D.C.; a Senior Fellow at the Combating Terrorism Center, U.S. Military Academy, West Point, NY; a Senior Fellow, National Security Studies Center, University of Haifa, Israel; an Adjunct Professor in the Security Studies Program at Georgetown University, Washington, D.C.; and a Visiting Senior Fellow at the Institute of Defence and Strategic Studies, Nanyang Technological University, Singapore. He was Senior Adviser on Counterterrorism to the Office of National Security Affairs, Coalition Provisional Authority, Baghdad, Iraq during the spring of 2004 and the following year was a Senior Adviser on Counterinsurgency to the Office of Strategy, Plans, and Analysis at Multi-National Force Headquarters, Baghdad, Iraq. In November 1994, the Director of Central Intelligence awarded Dr. Hoffman the United States Intelligence Community Seal Medallion, the highest level of commendation given to a non-government employee. A revised expanded edition of his acclaimed book, *Inside Terrorism*, will be published by Columbia University Press in the U.S. and by S. Fischer Verlag in Germany during the first half of 2006. Dr. Hoffman is a frequent contributor to *The Atlantic Monthly* and was the author of its June 2003 cover story, "The Logic of Suicide Terrorism."

**MAJOR CHRIS HORNBERGER, U.S. ARMY** is Assistant Professor of American Politics, and Associate in the Combating Terrorism Center at the United States Military Academy, West Point, New York. From November 2001 until March 2004, Major Hornbarger served as Director for Policy and Plans and later Director for Military Programs in the Homeland Security Council at the White House, where he integrated the *National Strategy for Homeland Security* and served on the policy team that developed the President's proposal for the Department of Homeland Security. Major Hornbarger was the principal architect of the Terrorist Screening Center and Homeland Security Presidential Directive-6, and helped develop the President's initiative to establish the Terrorist Threat Integration Center (now the National Counterterrorism Center). Major Hornbarger was also principally responsible for United States-Canada homeland security cooperation, helping develop the US-Canada Smart Border Declaration and Action Plan, and coordinating US agencies in its implementation. He led the US interagency team that negotiated with Canada and Mexico to develop the security component of the Security and Prosperity Partnership, a trilateral accord to build on the success of NAFTA to achieve greater economic and security integration in North America. Major Hornbarger's military assignments include service in the Pentagon in the Office of the Chief of Staff, Army and the Office of the Deputy Chief of Staff for Operations and Plans, as well as command and staff positions in attack helicopter units, both stateside and overseas, including operational deployments to Somalia and Haiti. Major Hornbarger graduated from Princeton University and holds a Masters in Public Administration from the John F. Kennedy School of

Government at Harvard University, where he was awarded the Lucius N. Littauer Fellowship for outstanding academic achievement and community service. He is currently a 2006 Senior Fellow in George Washington University's Homeland Security Policy Institute, and a member of Pi Sigma Alpha, the National Political Science Honor Society. Major Hornbarger is the author of *National Strategy: Building Capability for the Long-Haul in Homeland Security and Terrorism: Readings and Interpretations*. His wife, Beth, and he have three children.

**BRIGADIER GENERAL RUSSELL HOWARD, U.S. ARMY (RETIRED)** is the Founding Director of the Jebson Center for Counter-Terrorism studies at The Fletcher School. Prior to assuming his current responsibilities, General Howard was the Head of the Department of Social Sciences and the Founding Director of the Combating Terrorism Center at West Point. His previous positions include Deputy Department Head of the Department of Social Sciences, Army Chief of Staff Fellow at the Center for International Affairs at Harvard University, and Commander of the 1st Special Forces Group (Airborne) at Fort Lewis, Washington. Other recent assignments include Assistant to the Special Representative to the Secretary General during UNOSOM II in Somalia, Deputy Chief of Staff for I Corps, and Chief of Staff and Deputy Commander for the Combined Joint Task Force Haiti/Haitian Advisory Group. Previously, General Howard was Commander of 3d Battalion, 1st Special Warfare Training Group (Airborne) at Fort Bragg, North Carolina. He also served as the Administrative Assistant to Admiral Stansfield Turner and as a Special Assistant to the Commander of SOUTHCOM.

As a newly commissioned officer, General Howard served as an "A" Team Commander in the 7th Special Forces Group from 1970 to 1972. He left the active component and then served in the U. S. Army Reserve from 1972 to 1980. During this period he served as an Overseas Manager, American International Underwriters, Melbourne, Australia, and China Tour Manager and Canadian Pacific Airlines. He was recalled to active duty in 1980, and served initially in Korea as an Infantry Company Commander. Subsequent assignments included Classified Project Officer, U.S. Army 1st Special Operations Command, at Fort Bragg, and Operations Officer and Company Commander, 1st Battalion, 1st Special Forces Group in Okinawa, Japan.

General Howard holds a Bachelor of Science degree in Industrial Management from San Jose State University, a Bachelor of Arts in Asian Studies from the University of Maryland, a Master of Arts degree in International Management from the Monterey Institute of International Studies, and a Masters of Public Administration degree from Harvard University. General Howard was an Assistant Professor of Social Sciences at the U.S. Military Academy, and a Senior Service College Fellow at The Fletcher School at Tufts University.

**COLONEL CINDY JEBB, U.S. ARMY, PH.D.**, is a Professor, USMA and Deputy Head in the Department of Social Sciences. She teaches courses in Comparative Politics, International Security, Cultural Anthropology, and Terrorism and Counterterrorism. Colonel Jebb has served in numerous command and staff positions in the United States and overseas, to include tours with the 1<sup>st</sup> Armored Division, III Corps, and the National Security Agency. Before reporting to the United States Military Academy, she served as the Deputy Commander of the 704<sup>th</sup> Military Intelligence Brigade, which supported NSA. During 2000-2001, she served as USMA Fellow at the Naval War College (2000-2001), where she taught the graduate-level course on Strategy and Force Planning. She has two books published in 2004: *Bridging the Gap: Ethnicity, Legitimacy, and State Alignment in the International System*, (Lexington Publisher) and *Mapping Macedonia: Idea and Identity*, co-authored with P.H. Liotta (Praeger Publisher). *The Fight for Legitimacy: Democracy Versus Terrorism* (co-authored with P.H. Liotta, Thom Sherlock, and Ruth Beitler) is due out in 2006. Colonel Jebb received a Ph.D. in Political Science from Duke University in 1997, a MA in Political Science from Duke in 1992, an MA in National Security and Strategic Studies from the Naval War College in 2000, and a BS from the United States Military Academy in 1982.

**DR. ROBERT D. JENKS** is the Deputy Commanding Officer for Research, Analysis, and Civilian Affairs at the 4<sup>th</sup> Psychological Operations Group (Airborne), Fort Bragg, North Carolina. He manages the research, analysis, and intelligence production of the 4<sup>th</sup> Group, overseeing four regionally oriented Strategic Studies Detachments, an editorial section, and various special projects. The SSDs produce finished intelligence for the DoD Intelligence Production Program and other consumers and do research, planning, and target audience analysis for real-world deployments around the globe. Dr. Jenks assumed his present duties in 1990 following service as an intelligence analyst in the PACOM Strategic Studies Detachment, where he began his civil service career in 1982.

Dr. Jenks earned his B.A. in history from Yale, his M.A. in history from the University of British Columbia, and his Ph.D. in History and East Asian Languages from Harvard. He also attended the Senior Officials in National Security course at Harvard's Kennedy School of Government. He speaks French, Dutch, and Mandarin Chinese. Among his publications is a book on Chinese history entitled *Insurgency and Social Disorder in Guizhou: The "Miao" Rebellion, 1854-1872*, published by the University of Hawai'i Press in 1994. His research interests include Chinese history, cross-cultural communication, rebellion and revolution, and psychological operations as an academic discipline. He has taught at Harvard University as a Teaching Fellow, at Campbell University as an Adjunct Professor, and in the Psychological Operations Department at Fort Bragg as a Communist Affairs Instructor. He has also been a speaker or presenter at various civilian and military fora.

Dr. Jenks served in the U.S. Army from 1968 to 1971, receiving a commission through Officer Candidate School and spending a year as an infantry officer and political warfare advisor in Vietnam. His military awards include the Bronze Star and his civilian awards include the Decoration for Meritorious Civilian Service.

**DR. A. ROSS JOHNSON** is a Research Fellow at the Hoover Institution, Stanford University, and a Public Policy Scholar, Woodrow Wilson International Center for Scholars, working on Cold War history, international security, and Balkan affairs. He is also Senior Advisor to the President of RFE/RL, Inc., and was formerly Director of Radio Free Europe (1988-1991), Director of the RFE/RL Research Institute (1991-1995), and RFE/RL Counselor (1996-2002). As a staff member of the RAND Corporation from 1969 to 1988 he conducted and managed policy research on Eastern Europe and the USSR. He was visiting RAND research fellow at the Stiftung Wissenschaft und Politik, 1983-1985. He received his Ph.D. from Columbia University in 1967.

**MR. JEFFREY B. JONES.** Recently joining the global consulting firm Booz Allen Hamilton as a Senior Associate, Jeff served as Senior Director, Strategic Communication and Information, National Security Council, The White House, from November 2001 until April of 2005. In that capacity, he worked in both the Office of Combating Terrorism and the Defense Policy and Arms Control Directorate assisting the President's National Security Advisor in formulating, developing, coordinating, advancing and implementing U.S. policies and objectives related to the global war on terrorism, Iraq, Afghanistan and a number of other information strategy issues.

During his 30-year military career, Jones served as United States Defense Representative, Defense and Army Attaché, Paris, France from 1998 until 2001; Chief, Special Operations Division and Assistant Deputy Director for Operations, Organization of the Joint Chiefs of Staff in Washington, DC from 1995-1998 where he was principal advisor to the Chairman of the Joint Chiefs of Staff on counterterrorism, countering the proliferation of nuclear, biological and chemical weapons, consequence management and the full spectrum of special operations.

He commanded the 4<sup>th</sup> Psychological Operations Group (Airborne), U.S. Army and U.S. Special Operations Commands from 1993 until 1995 supporting national interagency requirements worldwide in

peacetime, crises and war, conducted operations in Southwest Asia, Somalia, Haiti, refugee operations in Panama and on Wake Island, deterrence/dissuasion operations in Korea, counterdrug operations and human rights training in Latin America and the Caribbean, and humanitarian assistance and demining operations in 14 countries.

Prior to brigade-level command, he served on the National Security Council during the previous Bush Administration from 1991 until 1993 as Director for Defense Policy and Arms Control. During Operations DESERT SHIELD and DESERT STORM, Jones commanded the 8<sup>th</sup> Psychological Operations Task Force (Airborne) consisting of five battalions spread over 10,000 square miles. In addition to Southwest Asia, he commanded an element of the United States Military Support Group in Panama for five months during nation rebuilding, post-combat Operation PROMOTE LIBERTY.

From 1987 until 1989, Jones was the Joint Staff Representative to the U.S.- USSR Nuclear and Space Negotiations in Geneva, Switzerland where he helped negotiate Defense and Space as well as ABM Treaty-related issues with the former Soviet Union. He served as Chief, International Military Affairs, U.S. Army Western Command, the Army Component of United States Pacific Command from 1985-1987; with the United Nations Truce Supervision Organization in Lebanon from 1983-1984 as Operations Officer, Observer Group Lebanon; the Strategy Plans and Policy Directorate, Headquarters, Department of the Army, Washington D.C. from 1982 until 1983; from 1981 until 1982 in the Office of the Assistant Secretary of Defense for International Security Affairs, Contingency Planning and Requirements, Washington D.C.

In the previous decade, Jones attended the United States Marine Corps Command and Staff College, Quantico, Virginia, completed a Masters degree in International Relations at the Johns Hopkins School of Advanced International Studies, commanded a Light Infantry Company in the 2d Battalion, 17<sup>th</sup> Infantry and was Aide de Camp to the Division Commander, 7<sup>th</sup> Infantry Division, Ft Ord, California and attended the United States Army Infantry Officers Advanced Course, Ft Benning, Georgia. While in Europe as his first assignment after graduating from the United States Military Academy, West Point, he served as Infantry Platoon Leader, Battalion Operations Officer and Battalion Motor Officer with the 2d Battalion, 509<sup>th</sup> Airborne and 2d Battalion 87<sup>th</sup> Mechanized Infantry, 8<sup>th</sup> Infantry Division, Mainz, Germany from 1972 until 1975. His education includes a Masters Degree in International Relations, Johns Hopkins School of Advanced International Studies, Washington, DC, 1980; Bachelor of Science, Applied Science and Engineering, United States Military Academy, West Point, New York, 1971; Initiatives in Conflict Management, Harvard University, John F. Kennedy School of Government, 2000; Army War College, Defense Language Institute.

**DR. AZZA KARAM** serves as the Senior Policy Research Advisor at the United Nations Development Program, in the Regional Bureau for Arab States, where she co-Coordinates the Arab Human Development Report and holds the Youth, ICT, and Knowledge portfolios. Prior to joining UNDP in New York, she was the Special Advisor on Middle East and Islamic Affairs to the Secretary General of, and the Director of Women's Programs at, the World Conference of *Religions for Peace* International.

Her experience spans the fields of multi-religious collaboration, international gender issues, democratization, human rights, conflict, and political Islam. Dr. Karam also worked as a Senior Program Officer at the International Institute for Democracy and Electoral Assistance (International IDEA), working in the Middle East (Lebanon, Egypt, Jordan, Morocco and Yemen), Europe (The Netherlands, Sweden and Northern Ireland), where she managed training projects and programs, as well as lecturing on issues of conflict, peace building, transitional justice and humanitarian intervention. As a Programme Manager at the Centre for the Study of Ethnic Conflict, at the Queens University of Belfast, Dr Karam was a consultant and trainer to various international organizations in Yemen, Uzbekistan and Northern Ireland.

She has authored and published several books and articles. Her books include *Transnational Political Islam* (Pluto, 2004); *Islamisms, Women and the State* (Macmillan, 1998); *Women in Parliament: Beyond Numbers* (IIDEA, 1998); *Islam in a non-pillarized Society* (TNI: 1996); and a *Woman's Place: Religions Women as Public Actors* (WCRP: 2001).

**Ms. LIANNE KENNEDY-BOUDALI**, is an Assistant Professor in the Department of Social Sciences at the U.S. Military Academy, West Point. Professor Kennedy-Boudali holds a Master of International Affairs from Columbia University where she specialized in International Security Policy and Middle East Affairs. She served for two years as a U.S. Peace Corps Volunteer in Niger, and has also lived in Morocco. Professor Kennedy-Boudali's research interests include terrorism in North Africa, strategic communication in terrorism and counter-terrorism, and the process of political-religious radicalization.

**BRIGADIER GENERAL MARK T. KIMMITT, U.S. ARMY** currently serves as the Deputy Director of Strategy and Plans at United States Central Command. His responsibilities include the development of strategy and plans for the Central Command area of responsibility, which includes nations in Central Asia, the Arabian Peninsula, the Levant, the Horn of Africa, and active operations in Iraq and Afghanistan.

Brigadier General Kimmitt was commissioned from the United States Military Academy at West Point as a Field Artillery officer in 1976. He has had command and staff assignments throughout the United States, Europe, Asia and the Middle East.

Brigadier General Kimmitt has led and commanded at every level of the Army Field Artillery. He served as a Fire Support Officer in the 2<sup>nd</sup> Ranger Battalion, commanded the 2-320th Field Artillery in the 101st Airborne Division (Air Assault), the 1st Armored Division Artillery in Germany and Bosnia, and the XVIII Airborne Corps Artillery.

Highlights of his staff assignments include service as an assistant professor at the United States Military Academy; Chief of War Plans, 8th Infantry Division; Special Assistant to the Director for Strategy, Plans, and Policy at the US Joint Staff; Senior Military Assistant to the Supreme Allied Commander, Europe; Chief of Staff, XVIII Airborne Corps and Deputy Director of Operations/Chief Military Spokesman for Coalition Forces in Iraq during Operation Iraqi Freedom

Brigadier General Kimmitt was born in Fort Sill, Oklahoma. He graduated from the United States Military Academy in 1976. He holds Masters Degrees from Harvard University, the School of Advanced Military Studies and the National Defense University. His distinctive awards and decorations include the Defense Superior Service Medal, the Legion of Merit Medal, the Bronze Star Medal, the Global War on Terrorism Medals (Expeditionary and Service), and the NATO Medals for operations in Bosnia, Kosovo and Macedonia.

**MS. MARIANNA KOTCHARIAN**

**LIEUTENANT GENERAL WILLIAM JAMES LENNOX, JR.** of Houston, Texas, assumed duties as the 56th Superintendent of the United States Military Academy at West Point, New York on 8 June 2001. He

entered the Army following graduation from the United States Military Academy in 1971, where he earned his commission as a lieutenant of Field Artillery.

General Lennox has served in a wide variety of field assignments. He served as a Forward Observer, Executive Officer, and Fire Support Officer in the 1st Battalion, 29th Field Artillery, and as Commander, Battery B, 2d Battalion, 20th Field Artillery, 4th Infantry Division. He was the Operations Officer and Executive Officer for the 2d Battalion, 41st Field Artillery, 3d Infantry Division. He commanded the 5th Battalion, 29th Field Artillery in the 4th Infantry Division and the Division Artillery in the 24th Infantry Division. General Lennox has also served in a number of staff positions including White House Fellow, Special Assistant to the Secretary of the Army, and Executive Officer for the Deputy Chief of Staff for Operations and Plans. He served as Deputy Commanding General and Assistant Commandant of the U.S. Army Field Artillery Center; Chief of Staff for III Corps and Fort Hood; Assistant Chief of Staff, CJ-3, Combined Forces Command/United States Forces Korea and Deputy Commanding General, Eighth United States Army; and, most recently, Chief of Legislative Liaison.

In addition to his Bachelor of Science degree from the United States Military Academy, General Lennox holds a Masters Degree and a Doctorate in Literature from Princeton University. His military education includes the Field Artillery Officer Basic Course, the Infantry Officer Advance Course, the distinguished graduate from the United States Army Command and General Staff College, and the Senior Service College Fellowship at Harvard University.

General Lennox's awards include the Defense Distinguished Service Medal; the Distinguished Service Medal; the Legion of Merit with 4 Oak Leaf Clusters; the Meritorious Service Medal with 1 Oak Leaf Cluster; the Army Commendation Medal with 2 Oak Leaf Clusters; the Army Achievement Medal; the Korean Order of Military Merit, Inheon Medal; the Ranger Tab; the Parachutist Badge; and the Army Staff Identification Badge.

**DR. PETER LIOTTA**, director of the Pell Center for International Relations and Public Policy.

Poet, pilot and foreign policy analyst, Dr. Peter Liotta '99 is the author of more than 15 books on everything from ancient Greece to international security. A champion of the endangered peregrine falcon and a former professor and chair of economic geography and national security at the U.S. Naval War College, this Salve Regina graduate was recently named the new director of the Pell Center for International Relations and Public Policy.

Dr. Liotta received his bachelor's degree in the humanities from the U.S. Air Force Academy in Colorado in 1978. He earned three master's degrees in communication, English literature and national security and strategic studies from the University of Oklahoma, Cornell University and the Naval War College. He also earned an MFA in creative writing and translation from Cornell University. In 1999, he received his doctoral degree in the humanities from Salve Regina University.

Dr. Liotta, the former Jerome E. Levy endowed chair and professor of economic geography and national security at the Naval War College, served as a government employee for 31 years. He is the recipient of numerous awards, including a Pulitzer Prize nomination, a National Endowment for the Arts literature fellowship, two Fulbright scholarships and the "International Quarterly" Crossing Boundaries Award. His most recent books include "The Uncertain Certainty: Human Security, Environmental Change and the Future Mediterranean." Dr. Liotta succeeds former Pell Center Director Dr. Richard A. Nuccio, who is now the director of international programs at the Center for Civic Education in Calabasas, Calif.

**MAJOR ABIGAIL T. LINNINGTON**, U.S. Army, is Assistant Professor of International Relations and Conflict Studies in the Department of Social Sciences, United States Military Academy. An Army

Aviator, her military service includes command and staff positions in the United States and the Republic of Korea. Major Linnington's master's thesis and conference presentations have focused on U.S. implementation of unconventional warfare, particularly in Afghanistan and Iraq, and she has been awarded a grant from the Combating Terrorism Center at West Point to continue her research in this area. She is a term member of the Council on Foreign Relations, and a member of Women in International Security, the American Political Science Association, the International Studies Association, and Pi Sigma Alpha, the National Political Honor Society. She is a 1995 graduate of the United States Military Academy, and holds a Masters in Law and Diplomacy from the Fletcher School of Law and Diplomacy at Tufts University, where she is completing her Ph.D.

**TIMOTHY J. LOMPERIS** was born in 1947 to American Lutheran missionaries in India. He received his undergraduate education in the United States (B.A., Augustana College, 1969) and then spent two years of military service in Vietnam, where he was awarded the Bronze Star and the Vietnamese Army Staff Medal, First Class. He returned to the United States to pursue graduate education. He received a M.A. in international affairs in 1975 from The Johns Hopkins University School of Advanced International Studies, and a M.A. and Ph.D. in political science from Duke University in 1978 and 1981. He won the American Political Science Association's Helen Dwight Reid Award in 1982 for the best dissertation in international relations. Lomperis has held academic positions at Louisiana State University (1980-1984), Duke University (1984-1994), the US Military Academy (1994-1996), and Saint Louis University (1996-present) where he is currently employed as a professor in the department of political science. He teaches courses in international relations, international security, Asian politics, the lessons of Vietnam, and the politics of the future. Both in 2004 and 2005, the Student Government Association awarded him a Faculty Excellence Award for his teaching.

In the course of his academic career, Lomperis has been awarded a postdoctoral fellowship at Harvard University's Center for International Affairs in 1985-1986 and was a Fellow at the Woodrow Wilson Center for International Scholars at the Smithsonian Institution in Washington DC in 1988-1989. Including *From People's War to People's Rule* (1996), Lomperis has published four major books: *The War Everyone Lost--And Won* (1984, 1987, and rev. ed., 1993), *Hindu Influence on Greek Philosophy* (1984), and "*Reading the Wind*" (1987). Indeed, *The War Everyone Lost--And Won* was a finalist for the Edgar S. Furniss Award for the best first book in international security in 1984. His most recent book, *From People's War...*, makes the point that insurgencies are centrally crises of political legitimacy, and that the efficacy of any outside interventions in them will ultimately depend on the effect of the intervention on this crisis, an effect that is individual to the particular terms of legitimacy in each insurgency-ridden society. The book advances a theoretical framework for the further operationalization of the concept of legitimacy as well as for the use of the comparative case study method for qualitative predictions. The book was awarded the 1994-1997 Alpha Sigma Nu National Jesuit Book Award for the best book published in social science at Jesuit institutions. It also won the Saint Louis University Phi Beta Kappa Award for the best book published at Saint Louis University's College of Arts and Sciences from 1996-1997. In 2000, UNC Press nominated it for The Grawemeyer Award for Ideas on Improving World Order.

In 1976, Tim Lomperis married Ana Maria Turner, of Charlotte, NC, an economist who is currently an Associate Professor of Health Administration in the School of Public Health at Saint Louis University. The couple has two children: Kristina Maria (26), a graduate of Vanderbilt who now resides in Athens, TN with her husband and is pursuing a graduate degree at UT-Knoxville, and John Scott Anders (24), a recent graduate of the University of Chicago, who works for the Institute on Religion and Democracy in Washington, DC.

**MARC LYNCH** is associate professor in the Department of Political Science at Williams College. He received his PhD in 1997 from Cornell University, and his BA from Duke University in 1990. His

second book, *Voices of the New Arab Public: Iraq, al-Jazeera, and Middle East Politics Today*, was published this year by Columbia University Press. His previous book, *State Interests and Public Spheres: The International Politics of Jordan's Identity*, was also published by Columbia University Press (1997).

He has published articles in a wide range of scholarly and policy journals, including *Foreign Affairs*, *The Wilson Quarterly*, *The National Interest*, *Politics and Society*, *The European Journal of International Relations*, *Millennium*, *Security Studies*, and *Global Society*. His current research interests focus on the relationship between new media technologies and Islamist movements, public diplomacy, and Arab public opinion. He also runs the popular Middle East politics blog *Abu Aardvark* (<http://www.abuaardvark.com>).

**THE HONORABLE MARIO MANCUSO.** A combat veteran of *Operation Iraqi Freedom*, Mario Mancuso serves as the Deputy Assistant Secretary of Defense for Special Operations and Combating Terrorism. Mr. Mancuso was appointed to his current role in August 2005.

Mr. Mancuso is the Department's senior civilian official with immediate responsibility for the Department's global counterterrorism portfolio, which includes policy oversight of sensitive special operations missions, formulation and refinement of the Department's global counterterrorism strategy. In his current capacity, Mr. Mancuso works closely with Special Operations Command, the senior US military leadership, and senior members of the United States government national security leadership.

From January 2005 through July 2005, Mr. Mancuso served as Special Counsel to the General Counsel of the Department of Defense, where he worked on matters at the intersection of international law, national security policy, and international affairs.

Before entering government service, Mr. Mancuso was a member of a leading international law firm, where he advised, managed, and executed transactions and investments for corporate clients. An expert on global business and national security issues, Mr. Mancuso also provided frequent on-air national security commentary for leading national and international news agencies, including CBS News, CNN, CNN International, MSNBC, NPR, and Fox News.

Mr. Mancuso graduated *magna cum laude* from Harvard University, and from New York University School of Law. Before entering private legal practice, Mr. Mancuso was law clerk to the Hon. Thomas C. Platt (EDNY), and served as an infantry officer with the U.S. Army.

**LIEUTENANT COLONEL STEPHEN MARIANO, U.S. ARMY** is a native of California and graduated from University of California, Santa Barbara in 1986 (B. A. in Mathematics/Economics) and received a Regular Army commission in the Quartermaster Corps through the Reserved Officer Training Corps Program. His first assignment was in Germany where he served as Executive Officer and Platoon Leader, in the VII US Corps (1987-90). He then served as a Company Commander, Battalion and Brigade Staff Officer in the 7th Infantry Division (Light) (1991-93). He earned his Masters Degree in Strategic Planning, International Organizations and Negotiations from the Department of National Security Affairs at the Naval Postgraduate School, (1994-1995). He taught Military Strategy and Comparative Military Systems at the United States Military Academy at West Point and later served as the Executive Officer to the Commandant, (1996-99). In 1999, he returned to Germany where he served first as a NATO and PfP Theater Engagement Plans and Policy Officer at the US European Command in Stuttgart. On September 11<sup>th</sup>, 2001, he served as an Operations Officer in the Joint Operations Center (largely involved with air and maritime operations) and later became the Chief of the Coalition Planning Group for Counter Terrorism. We was reassigned to the NATO Headquarters in Brussels, Belgium in 2002 where he served as a Strategic Planner on the International Military Staff until the autumn of 2004. In November of 2004 he departed for Afghanistan where he served as the Military Advisor to NATO's Senior Civilian Representative until June 2005. He is currently the US Army Visiting Defense Fellow at the Queen's

Centre for International Relations. He attended officer basic and advanced courses, the Armed Forces Staff College. Military training highlights include U.S. Army Airborne School, French Commando School #4, U.S. Army Ranger School, U.S. Army Air Assault School, and U.S. Army Rappel Master School. He married and has one wife and three high school-aged children (one daughter and twin sons). He is a member of the US National Ski Patrol since 1996 and a Level I Ski & Snowboard Instructor. Though his is a basketball, baseball, & volleyball enthusiast he doesn't play any of them particularly well. He speaks French poorly and runs slowly.

**DR. GALE A. MATTOX** is chair, Political Science Department, US Naval Academy (1981- ) and elected chair of chairs. She served on the Policy Planning Staff, Department of State (1994-95), was a Council on Foreign Relations Fellow at State Dept. Office of Strategic and Theater Nuclear Policy (1984-85) and an international affairs analyst, Congressional Research Service. She has been a Bosch Fellow in Germany, NATO Research Fellow, and Fulbright Scholar. Mattox has held the offices of President (1996-2003) and VP (1987-94) of Women in International Security, Center for Peace and Security Studies at Georgetown University in Washington, DC and served as VP of the International Studies Association. She now serves on the Tactical Advisory Council, Center for Naval Analysis and has been on numerous other boards, including the George Marshall Center board, Germany. With A. Rachwald, Professor Mattox published *Enlarging NATO: the National Debates*, (2001) and with C. Kelleher *Evolving European Defense Policies*, (1987). She has co-edited *Germany In Transition, Germany at the Crossroads* and *Germany Through American Eyes* and has published widely in scholarly journals. She holds numerous awards and has appeared on the Lehrer News Hour and other media outlets.

**MR. WILLIAM MCCANTS** is an expert on jihadi ideology and strategy, as well as medieval and modern Islamic thought. He is preparing to defend his PhD in Near Eastern Studies at Princeton University and he has two Master's degrees in the same field. Will has lived in Egypt and Lebanon and served as a consultant on militant Salafism for various branches of the U.S. government and military, the New York Police Department, and the Olin Institute at Harvard University. Last year he finished a translation of a major jihadi book for the latter institution and he is currently directing the Jihadi Ideology Project for West Point's Combating Terrorism Center, where he is a Fellow. He is also designing curricula on jihadi-inspired terrorism for the FBI.

Will's work on the jihadi movement made the front-page of USA Today and CNN's website and has been covered in other media outlets in the United States and overseas. He lives with his wife in Delaware.

**DR. THOMAS MCNAUGHER** is Vice President for the Army Research Division of the RAND Corporation, and Director of RAND's Arroyo Center, the Army's federally-funded research institute. Before coming to RAND in 1995 he was a Senior Fellow in the Foreign Policy Studies Program at the Brookings Institution, specializing in U.S. military strategy and politics. His time as an active duty Army officer (1968-1975) included a tour in Vietnam, and his Army Reserve career (1975-2000) included a tour with the 352 Civil Affairs Command in Operation Desert Shield/Storm. His books include *The M16 Controversies: Military Organizations and Weapons Acquisition* (Praeger, 1984); *Arms and Oil: U.S. Military Strategy and the Persian Gulf* (Brookings, 1985); and *New Weapons, Old Politics: America's Military Procurement Muddle* (Brookings, 1989). Dr. McNaugher received a B.S. degree from the United States Military Academy (1968), and an M.P.A. and Ph.D. (in Political Science, 1977) from Harvard University.

**COLONEL MIKE MEESE, U.S. ARMY, PH.D.**, is a Professor, USMA, and Deputy Head of the Department of Social Sciences at West Point. From 2003-2004, he was assigned as the United States Military Academy Fellow at the National War College where he taught National Strategy, Military Policy, and Bureaucratic Politics courses. In 2003, he deployed as special advisor on political, economic, and military issues for MG Dave Petraeus, Commanding General of the 101<sup>st</sup> Airborne Division (Air Assault), in

Mosul, Iraq. From January to July 2002 he served as Executive Officer to the Assistant Chief of Staff (Operations) in Bosnia-Herzegovina conducting peacekeeping and counterterrorism operations.

His dissertation is entitled *Defense Decision Making under Budget Stringency: Examining Downsizing in the United States Army*. His research examines budget decisions during previous military reductions with implications for improving defense effectiveness today. In 2001, he assisted the Army Science Board Team that examined alternative approaches to Headquarters, Department of the Army organization. He served as the executive director of the Professional Staff of the Department of Defense Panel on Commercialization and Globalization (the Dawkins Panel) that examined the opportunities and risks associated with current changes in the defense and business sectors. He has been a visiting lecturer on the U.S. Army's Transition to the All-Volunteer Force at the Center for Hemispheric Defense Studies. In May 1998, he was part of a two-person team that traveled to South Africa to assess and assist the transformation and integration of the South African National Defense Force. He has participated in four Marshall Center Partnership-for-Peace Conferences as rapporteur and co-author of the final conference proceedings on the subjects of Defense Economics, Extremism, Transformation, and Crime and Corruption. In June 2004, he co-chaired the USMA Senior Conference on "Defense Transformation and the Army Profession."

He is a field artillery officer with previous assignments with the 7th Infantry Division (Light), as a Battery Commander in the 3<sup>rd</sup> Armored Division in Germany, and as a Battalion Operations Officer and Deputy Division Operations Officer in the 1<sup>st</sup> Cavalry Division at Fort Hood, Texas. He is a graduate of the National War College, an honor graduate of the Command and General Staff College, a distinguished graduate from the U.S. Military Academy, and holds a Ph.D., MPA and an M. A. from the Woodrow Wilson School of Public and International Affairs at Princeton University.

He has written several papers and articles concerning economics and national security and is the author and editor of the *Armed Forces Guide to Personal Financial Planning*, published by Stackpole Books in 1998. He is a member of the American Economics Association, the Western Economics Association, and the International Studies Association. He lives in West Point, New York with his wife, Ramona, and their three children.

**MS. JUDITH MILESTONE** retired at the end of 2001 as Senior Vice President, Network Booking for CNN, responsible for live news interviews and research for CNN, CNN International and several other CNN networks. A magna cum laude graduate of Smith College, she holds an MA from the University of Pennsylvania. She now serves as Vice-Chair of the Board of Trustees at Smith, chairs the Committee on Trustee Governance and was Trustee Chair for the Inaugural of President Carol Christ. During 2005, she served as an Interim Vice President at Smith. She also chairs the Atlanta Steering Group for the Council on Foreign Relations, sits on the Council's National Program Committee and until recently served on the Board of MedShare International. In 2003, she served on the US Advisory Commission on Public Diplomacy for the Arab and Muslim World (under the aegis of the US Department of State) and in December 2003 served on the media committee for the "Geneva Accords," an unofficial effort to reinvigorate the peace process. She worked on the 2002 Helsinki Women's Business Summit and as well as on the advisory committee of the Riga Summit, a parallel effort in Latvia. During Spring 2004, she worked as a consultant to PBS on a project to explore a new multi-platform digital service.

**MR. CLAUDE MONIQUET** is President and Chief Executive Officer of the European Strategic Intelligence and Security Center, a think tank based in Brussels and active in the fields of intelligence, counterterrorism and international security. He is a writer and an expert and consultant in intelligence and terrorism, after a twenty-year career in journalism. He has served as an instructor at police and military academies throughout Europe, lectured widely at universities throughout Europe, and testified before the U.S. House of Representatives Committee on International Relations. He has been a reporter,

editor, and producer for a variety of French and Swiss newspapers, magazines, and television shows, covering European affairs, Eastern Europe, NATO, intelligence, international terrorism, and organized crime. His reporting has taken him to a wide range of wars and civil conflicts throughout Europe and the Middle East, including war in Lebanon, Algeria, Croatia, Macedonia, the Polish uprising, the revolutions in Czechoslovakia and Romania, the fall of the Berlin Wall, and the power struggles in Russia in the early 1990s. In 2002, he was a co-winner with the CNN Investigation Team of the first place National Headliner Award for Outstanding Continuing Coverage of Attacks on America and their Aftermath. He is the author of ten books, all in French.

**MAJOR (PROMOTABLE) SUZANNE NIELSEN, U.S. ARMY, PH.D.,** is an Academy Professor and the Director of the International Relations and National Security Studies Program at the United States Military Academy at West Point, New York. She is responsible for all aspects of the international politics program, which is one of the largest undergraduate majors at the Academy. Major Nielsen also chairs the Academy's Scholarship Committee, which selects and prepares cadets to compete for post-graduate programs to include the Rhodes, Marshall, Truman and Gates Scholarships and the East-West Center Fellowship.

Her dissertation, *Preparing for War: the Dynamics of Peacetime Military Reform*, is about the process of organizational change and particularly focuses on the transformation of the US Army during the 1970s. This work won the American Political Science Association's Lasswell Award for the best dissertation completed in the field of public policy in 2002 and 2003. In addition to military change, her research interests include civil-military relations and strategy. She published a monograph entitled *Political Control over the Use of Force: A Clausewitzian Perspective*, as well as several chapters in *The Future of the Army Profession* and articles in *International Studies Perspective*, *Public Administration and Management*, and *Military Review*.

Major Nielsen is a military intelligence officer who has served in units in the Republic of Korea, Germany and the United States. While commanding an intelligence company, she deployed her unit twice from Fort Bragg, North Carolina, to Europe to support peace enforcement operations in Bosnia. Prior to returning to West Point in 2005, she was a battalion executive officer and then theater analysis and control element chief in the 501st Military Intelligence Brigade in the Republic of Korea.

A distinguished graduate from the United States Military Academy, she also holds an M.A. and Ph.D. in political science from Harvard University. She was a Marshall Award recipient from the US Army Command and General Staff College and received an M.M.A.S in strategy. A former term member on the Council of Foreign Relations, she is an active member of the American Political Science Association, the International Studies Association, and the Inter-University Seminar on Armed Forces and Society. She currently lives in New Windsor, New York.

**MR. AFSHON OSTOVAR** is a Ph.D. student in the Department of History at the University of Michigan. He is trained in both the premodern and modern fields of Islamic history, and has lived and worked throughout the Middle East and Central Asia. Currently, his research focuses on the intellectual and cultural history of political Islamic movements and Jihadist visual propaganda.

**DR. JAY M. PARKER, PHD, COLONEL, U.S. ARMY (RETIRED)** is Vice-President of the Center for the Study of the Presidency. He joined the Center after 26 years of service as a United States Army Officer, retiring from active duty in the rank of Colonel. In his last assignment, he served for more than a decade as Professor of Political and International Affairs and Director of International Relations and National Security Studies, Department of Social Sciences, United States Military Academy at West Point. As such, he was responsible for managing all aspects of one of the Academy's largest academic majors. He chaired the Academy's Scholarship Committee, directing the selection and preparation of candidates for post-

graduate programs including the Rhodes, Marshall, Truman, Fulbright, and Gates Scholarships and the East-West Center Fellowship.

In addition to his academic leadership and governance responsibilities, Dr. Parker provided analytical support on national security issues to the Department of the Army. His teaching and research areas include International Relations, Security Studies, American Foreign Policy, Mass Media, and East Asian Politics. He is the author or editor of numerous publications, including *Understanding International Relations: The Value of Alternative Lenses*.

Dr. Parker served as a member of the advisory committees for the Museum of Television and Radio Satellite Seminar Series – “Learning From The Last War: The Media and The Military” and “9/11: The Media Responds.” He appeared in the Stephen Ives documentary *Reporting America At War*, which aired on PBS. He currently chairs the International Security Studies Section of the International Studies Association and is also on the Governing Councils for the Foreign Policy Section and the International Security and Arms Control Section of the American Political Science Association. Dr. Parker serves as an Adjunct Associate Professor at Columbia University’s School of International and Public Affairs and as adjunct faculty at George Washington University’s Graduate School of Political Management.

A graduate of the University of Arizona, Dr. Parker earned masters’ degrees in both Political Communication and Public Affairs from Arizona State University, an MA in International Relations from the University of Southern California, and a PhD in International Relations from Columbia University. He is a graduate of the Naval War College and served as a Visiting Research Fellow at Princeton University’s Center of International Studies.

Dr. Parker’s military service included a range of infantry and special operations command and staff assignments in both operational and training units from Cold War to humanitarian assistance missions. His previous civilian experience includes service as a Congressional aide and as a political campaign consultant. He is a Japan Society U.S.-Japan Leadership Fellow and a member of the Council on Foreign Relations. Born in Washington, DC—where his direct family roots go back almost 400 years—he has lived and traveled extensively in Asia and Europe. He and his wife, Ila Corinne Bridges (Colonel, Retired, United States Army Judge Advocate General’s Corps) have two children; Kirsten is a security analyst, and Jeb is a musician.

**MAJOR JOHN PRIOR, U.S. ARMY** is currently assigned as a strategist in the Strategy, Plans and Policy Directorate, Headquarters Department of the Army, Washington, D.C. In this role, he is the program manager for the Eisenhower National Security Series, a yearlong series of fora designed to engage the national security community in a broad and unique dialogue that identifies and promotes new ways to focus national power to meet the full range of security challenges confronting the United States in the 21st century. His civilian education includes a Bachelor of Science degree in Mechanical Engineering from Rose-Hulman Institute of Technology in Terre Haute, Indiana, a Master of Science degree in Engineering Management from the University of Missouri at Rolla and a Master of Public Administration degree from the John F. Kennedy School of Government, Harvard University. CPT Prior’s Army service includes rifle platoon leader, antiarmor platoon leader, headquarters company executive officer, battalion logistics officer and assistant battalion operations officer for air operations in the 82nd Airborne Division and assistant battalion operations officer and company commander in the 1st Armored Division with 15 months of service during Operation IRAQI FREEDOM from March 2003 through June 2004. His awards and decorations include the Bronze Star, the Meritorious Service Medal, the Army Commendation Medal, the Global War on Terrorism Expeditionary and Service Medals, the Army Achievement Medal with three oak leaf clusters, the Ranger Tab, the Senior Parachutist’s Badge, the Air Assault Badge and the Combat Infantryman’s Badge.

**DR. RAY RAYMOND**, a former British diplomat, Dr. Ray Raymond is Professor of Political Science and History at the State University of New York and Adjunct Professor of Comparative Politics and International Relations at the United States Military Academy. He is Chairman of the Marshall Scholarships for the Mid-Atlantic States of New York, New Jersey and Pennsylvania and Fairfield County, Connecticut. He is also co-founder and co-chairman of the City Fellowships in Financial Services, a scholarship program for young minority financiers funded by Goldman Sachs.

Since 1997, he has advised British Prime Minister Tony Blair's Chief of Staff and Senior Policy Adviser on US politics and public policy. During his diplomatic career, Dr. Raymond founded or co-founded four scholarship or fellowship programs to strengthen UK-US relations as well as a range of other public diplomacy initiatives to strengthen wider transatlantic relations and build new relationships with American minorities.

Professor Raymond has published and lectured widely on Anglo-American and US-European relations. His most recent work on "UK-US Relations at the Start of the Twenty First Century" was published by the US Army War College Strategic Studies Institute in January 2006 and on United Nations reform by the Manhattan Institute for Policy Research in November 2005.

Professor Raymond was honored by Her Majesty the Queen in 2000.

**DR. HARVEY RISHIKOF**, Visiting Professor of Law and National Security Studies at the National War College in Washington, DC, specializes in the areas of national security, civil and military courts, military theory, civil liberties, and the U.S. Constitution. Mr. Rishikof's career includes experience in both teaching and public service.

As Legal Counsel to the Deputy Director of the FBI (1997-99), Rishikof focused on FBI policies concerning national security and terrorism, and served as liaison to the Office of the Attorney General at the Department of Justice. Rishikof was a participant in the creation of the long-range plan for the FBI under Director Louis Freeh with particular emphasis on internal restructuring. He worked on developing a prototype program, NIBIN, to integrate the FBI and the Alcohol, Tobacco, and Firearms Agency (Department of Treasury), and was involved in the drafting of Presidential Decision Directives in the national security area. As Administrative Assistant to the Chief Justice of the Supreme Court (1994-96), Rishikof served as chief of staff for the Chief Justice and was involved in general policy issues concerning the federal court system. In this capacity, he acted as liaison to the Executive Branch, Congress, the Federal Judicial Center, and the Administrative Office of the United States Court.

At the National War College, Rishikof has taught courses in national security law, military theory, and governmental process. As Dean of the Roger Williams University School of Law, Bristol, RI (1999-2001), he introduced courses in national security law and the Constitution involving the Naval War College in Newport, RI. Rishikof has participated in numerous international seminars and projects: USAID Seminar on Judiciary Planning, Russia (2003); Berlin-Harvard University Dialogues, Berlin (2003); Ford Foundation Program for Judicial Reform, Shanghai (2002), Luso-American Development Fund on Judicial Reform, Lisbon (2001); USAID Judicial Conferences of Judges, Senegal (1998); Supreme Court of China Meetings, Beijing (1998); Russian Federation of Judges and World Bank Seminar, Russia (1996); USAID Judicial Sector Review Team, Haiti (1996), among others.

Mr. Rishikof's most recent publications include: *The Federal Bureau of Investigation and National Security Questions: Past, Present, and Future – What is the Solution?* (National Defense University Press, forthcoming 2003); *Framing International Rights: The Role of the Federal Courts*, (Chicago University Law Forum, forthcoming 2003); *Is It Time for a Federalist Terrorist Court? Terrorists and Prosecutions: Problems, Paradigms, and Paradoxes* (Suffolk University Law Journal of Trial and

Appellate Advocacy, Vol. VII, 2003); *Critical Decisions in the Formation of Judicial Administrative Independence in the United States*, FLAD Symposium, Lisbon, Portugal (forthcoming 2004); *Changing the Culture of the FBI*, The Providence Journal OP-ED, July 27, 2002; *A New Court for Terrorism*, The New York Times OP-ED, June 8, 2002.

**MR. CARL ROBICHAUD** is a program officer at the Century Foundation, working primarily on national security issues and non-military approaches to fighting terrorism. After graduating with high honors from Wesleyan University in 1999, he received a Thomas J. Watson fellow to study the Armenian diaspora. He has worked on arms control and disarmament issues at the Global Security Institute, and was selected in 2003 as a Harold W. Rosenthal Fellow for summer work in international affairs and security. He is a 2004 graduate of Princeton's Woodrow Wilson School. Robichaud is co-author of *Rule of Law: The Missing Priority*, which examines the threats posed by organized criminality and draws on lessons from Bosnia, Kosovo, Afghanistan, and Iraq. Robichaud traveled to Kabul in October to study Afghanistan's rule of law efforts, and was selected in December to present the group's recommendations to the Director of Transnational Crime in the Office of Counterterrorism at the National Security Council. Robichaud has contributed pieces for TCF on cooperative threat reduction and Afghanistan's security situation, and currently co-manages TCF's Afghanistan Watch.

**DR. HY ROTHSTEIN**, Senior lecturer in the Department of Defense Analysis, served in the US Army as a Special Forces officer for more than 26 years prior to embarking on a teaching career. He spent many years in Latin America training and advising governments threatened by active insurgencies. He lectured in the subject areas of unconventional warfare, insurgency, counterinsurgency, and guerrilla operations to military students attending special operations training and education courses for many years. Hy Rothstein served as the Director of Plans and Exercises, Joint Special Operations Command (JSOC) for more than three years and helped develop and operate the first special operations battle lab immediately prior to his retirement in 1999. Hy Rothstein earned a degree in General Engineering from the United States Military Academy, a Military Art and Science degree from the US Army Command and General Staff College, a Master of Arts in Law and Diplomacy from the Fletcher School, Tufts University, and a Ph.D. in International Relations from the Fletcher School, Tufts University.

**AMBASSADOR WILLIAM A. RUGH** was a U.S. Foreign Service Officer from 1964 to 1995, serving in Washington and at seven Middle Eastern diplomatic posts including as U.S. Ambassador to Yemen from 1984 to 1987 and U.S. Ambassador to the United Arab Emirates from 1992 to 1995. From 1995 until 2003, he was President and CEO of the American non-profit organization AMIDEAST that undertakes educational projects in the Middle East. Currently Ambassador Rugh is an Associate of Georgetown's Institute for the Study of Diplomacy, an Adjunct Scholar at the Middle East Institute, a Trustee of the American University in Cairo, and a Board Member at AMIDEAST. Ambassador Rugh holds a PhD in political science from Columbia University. He was an adjunct professor at the Fletcher School of Law and Diplomacy of Tufts University, 1987-89. He has published numerous journal articles and op-eds on Middle Eastern subjects. He is the author of two recent books, *Arab Mass Media*. (2004), and *American Encounters with Arabs* (2005), and the editor of *Engaging with the Arab and Islamic Worlds through Public Diplomacy* (2004).

**BRIGADIER GENERAL CURTIS M. SCAPARROTTI** was commissioned into the Infantry in June 1978 after graduating from the United States Military Academy at West Point. His first duty assignments were as a rifle and anti-tank Platoon Leader, Operations Officer, and Company Commander in 3rd Battalion, 325th Infantry, 82nd Airborne Division.

In 1984, BG Scaparrotti completed the Infantry Officer Advanced Course at Fort Benning, Georgia followed by studies in Administrative Education at the University of South Carolina, where he earned his Master of Education.

BG Scaparrotti was then assigned to West Point as a Tactical Officer and the Superintendent's aide-de-camp from 1985 to 1988. Following this assignment, he continued his military studies at the United States Army Command and Staff College at Fort Leavenworth, Kansas.

In July 1989, BG Scaparrotti reported to the 10th Mountain Division in Fort Drum, New York where he served as the Operations Officer for the 1st Battalion, 87th Infantry Regiment, then as the Operations Officer for the 1<sup>st</sup> Brigade, followed by the Chief of Operations Branch, Division Operations Office.

BG Scaparrotti's service at the nation's capital included duty at the Total Army Personnel Command and with the Army Chief of Staff's Office from May 1992 to May 1994.

From May 1994 to April 1996, BG Scaparrotti commanded 3rd Battalion, 325th Airborne Combat Team, Southern European Task Force in Vicenza, Italy, participated in Operations Support Hope in Zaire/Rwanda, Joint Endeavor in Bosnia-Herzegovina, and Assured Response in Liberia.

BG Scaparrotti returned to Fort Drum, New York to serve as the 10th Mountain Division's Operations Officer in May 1996.

BG Scaparrotti continued his studies at the United States Army War College, Carlisle Barracks, Pennsylvania and in 1998 he served as the Chief of the Army Initiatives Group in the Deputy Chief of Staff's Office for Operations and Plans in Washington, D.C.

In 1999 BG Scaparrotti returned to Fort Bragg, North Carolina to command the 2nd Brigade, 82nd Airborne Division.

Following this assignment, BG Scaparrotti served as the Assistant Deputy Director for Joint Operations on the Joint Staff, Washington, D.C. from July 2001 through July 2003.

From July 2003 to July 2004, BG Scaparrotti served as the Assistant Division Commander (Maneuver) for the 1st Armored Division during Operation Iraqi Freedom.

BG Scaparrotti returns to the United States Military Academy to assume command of the United States Corps of Cadets as the 69<sup>th</sup> Commandant of Cadets.

BG Scaparrotti's awards and decorations include the Defense Superior Service Medal, the Legion of Merit with three Oak Leaf Clusters, the Bronze Star with Oak Leaf Cluster, the Meritorious Service Medal with four Oak Leaf Clusters, the Army Commendation Medal with four Oak Leaf Clusters, the Army Achievement Medal, the Global War on Terrorism Expeditionary Medal, the Global War on Terrorism Service Medal, the Expert Infantryman Badge, the Master Parachutist Badge, the Ranger Tab and the Army Staff Identification Badge.

**DR. NADIA SCHADLOW** is a senior program officer in the International Security and Foreign Policy Program of the Smith Richardson Foundation in Westport, Connecticut. The Foundation's mission is to support research and projects on security and foreign policy issues central to the strategic interests of the United States. The Foundation is regarded as one of the top funders of projects related to issues of U.S. national security. Ms. Schadlow identifies strategic issues which warrant further attention from the U.S. policy community and develops programs and projects related to these strategic issues, ranging from the transformation of U.S. military forces, the development of key U.S. bilateral relationships, reform of instruments of national power (such as foreign aid and public diplomacy), and regional challenges throughout Eurasia.

Prior to her appointment at the Foundation, Dr. Schadlow served as a Presidential Management Intern (PMI) in the Department of Defense and a career civil servant in the Office of the Secretary of Defense (OSD). Her last assignment in OSD was as OSD's first country director for Ukraine. Ms. Schadlow received a B.A. degree in Government and Soviet Studies from Cornell University and M.A. and Ph.D. degrees from the John Hopkins Nitze School of Advanced International Studies (SAIS). Her dissertation, "War and the Art of Governance: The U.S. Army's Role in Military Government from the Mexican War to Operation Just Cause," examined 13 cases of the U.S. Army's experiences with political and economic reconstruction. She is currently revising the dissertation for publication.

Dr. Schadlow has recently written a guide for philanthropists interested in funding related to the problems posed by radical Islamists. She has also served as a consultant to the Office of the Secretary of Defense on matters related to the 2006 Quadrennial Defense Review and is currently a consultant on a DOD project related to the implementation of the Army's new stability operations doctrine.

**DR. KORI SCHAKE** is the Distinguished Professor of International Security Studies at the United States Military Academy at West Point, NY. Since May of 2005, she is also a Fellow of the Hoover Institution at Stanford University, where she is writing a book on issues of sustainability in American power. During President George W. Bush's first term, she was the Director for Defense Strategy and Requirements on the National Security Council. She was responsible for advising the President, White House Chief of Staff and National Security Advisor on defense issues, including for the Secretary of Defense's annual review and for the President's annual meeting with the Combatant Commanders; developing Presidential policy initiatives; and orchestrating interagency coordination for all long-term defense planning and coalition maintenance issues. Major projects she contributed to include: the 2002 National Security Strategy that defined post-9/11 priorities for protecting and advancing American interests; conceptualizing and budgeting for continued transformation of defense practices; the global posture review, which was the most significant realignment of U.S. military forces and bases around the world since 1950; creation of NATO's Allied Command Transformation and the NATO Response Force; and recruiting and retaining coalition partners for operations in Afghanistan and Iraq. Prior to her work in the White House, Dr. Schake was a Senior Research Professor in the Institute for National Strategic Studies at the National Defense University. In that capacity, she conducted research on policy-relevant defense issues, particularly military transformation, transatlantic security issues, and strategies for dealing with rogue states. While Director for European Programs (1999-2000), she developed a research agenda and assigned responsibilities to 8 research staff and managed two fiscal year budgets. Publications from this time include: *The Strategic Implications of a Nuclear-Armed Iran*, with Judith Yaphe (National Defense University Press, 2002), "How America Should Lead," with Klaus Becher (Policy Review, August/September 2002), and "Building a European Defense," with Amaya Bloch-Laine and Charles Grant (Survival, Spring 1999). She has also taught in the faculties of the Johns Hopkins School of Advanced International Studies and the University of Maryland's School of Public Affairs. At SAIS, she taught MA and PhD students in the European Studies program. At Maryland, she taught core and elective graduate courses, supervised dissertation and masters' theses, and served on faculty selection and admissions committees. From 1990-1996, she worked in Pentagon staff jobs, first in the Joint Staff and then in the Office of the Secretary of Defense. She has received the MacArthur Foundation Research and Writing Award, and academic fellowships from the Smith-Richardson Foundation, the International Institute for Strategic Studies, the American Association for the Advancement of Science, the Lawrence Livermore National Laboratory, and the Stiftung Wissenschaft und Politik. Other honors include the 2004 Distinguished Alumnus Award from University of Maryland School of Public Affairs and outstanding performance awards from the Office of the Secretary of Defense and the Joint Staff.

**RICHARD SCHMIERER** is a State Department Foreign Service Officer and member of the Senior Foreign Service, rank of Minister-Counselor. He began his diplomatic career in 1980. His first Foreign Service tour was in the Federal Republic of Germany, where he served in Bonn, Frankfurt and Hamburg, from

1980 through 1984. Following a year of Arabic and Middle Eastern Studies in Washington, D.C., Mr. Schmierer then served a three-year assignment as the Public Affairs Officer at the American Consulate General in Dhahran, Saudi Arabia (1985-88).

In 1988, Mr. Schmierer returned to Washington, D.C., and served at the headquarters of the U.S. Information Agency through 1992, first as the head of the Middle East office of the International Visitor Program, and later in the Agency's Office of European Affairs. In 1992, Mr. Schmierer returned to Germany, where he served until 1996 as the Press Attaché at the U.S. Embassy in Bonn. After undertaking additional Arabic and Middle Eastern studies, Mr. Schmierer returned to Saudi Arabia in August 1997, where he served as Counselor for Public Affairs at the U.S. Embassy in Riyadh, until June 2000. From June 2000 through June 2004 he served as Minister-Counselor for Public Affairs at the American Embassy in Berlin, Germany. In June 2004 Mr. Schmierer transferred to Baghdad, Iraq, where he assumed the position of Embassy Counselor for Public Affairs, a post he held through June, 2005. He joined the staff of the Institute for the Study of Diplomacy in August 2005.

Mr. Schmierer was born in New Jersey. He received his B.A. degree from Lehigh University in Pennsylvania, and his Masters and Doctoral degrees from the University of Massachusetts.

Mr. Schmierer is married and has three grown children.

**Dr. DONALD E. SEXTON** is well-known and highly regarded as a speaker and leader of top management teams in the areas of marketing, international business, branding, and marketing ROI. His work focuses on the formulation and implementation of world-class strategies and on the evaluation of the return on marketing and branding activities.

He received his M.B.A. and Ph.D. from the University of Chicago and his B.A. from Wesleyan University, all in the disciplines of mathematics and economics. For more than thirty-five years he has been a member of the regular faculty of Columbia University, teaching in the areas of marketing, international business, and decisions, risk, and operations and receiving the Business School's Distinguished Teaching Award.

At Columbia, Don played a major role in designing and developing the Marketing Management Program (for many years rated number one in the world by the Financial Times) and has served as Faculty Director for many Columbia open-enrollment programs in the areas of marketing and international business, including the Executive Program in International Management, the International Strategy Program, the Marketing Management Program, the Marketing Research Program, and the Program on Building and Managing Brand Equity.

He regularly assists executives with their marketing, brand, and international planning efforts and has developed, managed, and presented customized training programs for numerous organizations. His clients have included companies such as General Electric, Kodak, Citigroup, IBM, Pfizer, Kellogg, MetLife, Wendy's, DuPont, Motorola, Symantec, and Texas Instruments. He has conducted training sessions for executives in Europe, Latin America, Australia, the Far East and the Middle East, as well as the United States.

For several years Don served as a visiting professor at INSEAD and has also taught at the China Europe International Business School (Shanghai), Beijing Management Institute, the Australian Graduate School of Management, the University of Hawaii, the University of Tehran, Jagiellonian University (Krakow), the U.S. Business School in Prague, the Indian School of Business, the Hong Kong University of Science

and Technology, and the University of California (Berkeley). He is a frequent conference speaker on issues in marketing, branding, marketing ROI, international business, sales, advertising, and pricing.

Don's research and writings focus on the design and implementation of marketing and branding strategies, both domestic and global. His articles have appeared in publications such as the Journal of Marketing, Journal of Marketing Research, Journal of Business, and Management Science. His book on marketing management, Marketing 101, is published by Wiley and he is currently preparing a book on managing brands and brand equity. Don is often quoted in media such as the New York Times, Business Week, and Beijing's China Economic Daily.

He is the founder and president of The Arrow Group, Ltd., an organization that develops and conducts executive seminars and provides consulting services.

He is rated a Master Scuba Diver and his personal interests include underwater photography and motorcycling.

**AMBASSADOR MICHAEL SHEEHAN** graduated from the United States Military Academy at West Point in 1977 and was commissioned a 2nd Lieutenant in the Infantry. In addition to field training that included Airborne, Ranger and Special Forces qualification, he completed two Masters degrees, one from the Georgetown University School of Foreign Service and one from the US Army Command and General Staff College.

During the first phase of his career in the Army, Sheehan performed numerous over-seas assignments, including in Panama as a Special Forces Detachment Commander for the assault team of a counter terrorism unit, in Korea as a mechanized rifle company commander on the Demilitarized Zone and in El Salvador as a counter-insurgency advisor for which he was awarded the Combat Infantry Badge.

During the second phase of his Army career, Sheehan served at the White House for three different National Security Advisors and two Presidents (George H.W. Bush and William J. Clinton), primarily in the areas of counter narcotics and peacekeeping. During this period, he deployed to Somalia and Haiti during the US-led interventions there.

In 1997, Sheehan retired from the Army as a Lieutenant Colonel and was appointed a Deputy Assistant Secretary of State in the Bureau of International Organizations, where he gained extensive experience in international policing issues in Bosnia and Kosovo.

In 1998, following the attacks against the American embassies in East Africa, Sheehan was appointed Department of State Ambassador at Large for Counter Terrorism. A strong advocate for counter terrorism awareness, Sheehan extended counter terrorism partnerships around the world, not only with our traditional partners, the United Kingdom, Israel and Canada, but also many others including India and Russia.

In January of 2001, UN Secretary General Kofi Annan appointed Sheehan as an Assistant Secretary General in the Department of Peacekeeping Operations. This office managed support to fifteen peacekeeping operations with over 35,000 military and police deployed around the world.

In June of 2003, Sheehan was appointed as the Deputy Commissioner, Counter Terrorism for the New York City Police Department. In this role, he is responsible for counter terrorism operations in the Department, including terrorism investigations in partnership with the FBI Joint Terrorist Task Force, training and exercises for NYPD personnel and risk assessment and critical infrastructure protection of key sites within New York City.

**DR. THOMAS DEAN SHERLOCK** is Professor of Political Science in the Department of Social Sciences, United States Military Academy. He has been an Adjunct Lecturer in the Department of Political Science and Russian Area Studies Graduate Program at Hunter College, a Research Fellow at the Kennan Institute for Advanced Russian Studies, a Research Analyst for Radio Liberty in Munich, Germany, and an Instructor in the Department of Political Science, Columbia University. He is widely published and has been the winner of numbers grants and fellowships, as well as a forthcoming book entitled *Destroying Settled Pasts, Creating Uncertain Futures: Politics, Myth, and Memory in Soviet and Post-Soviet Space*. Dr. Sherlock holds an M.Phil. and a Ph.D. in political science from Columbia University.

**LINCOLN S. SMITH** is currently employed with Science Applications International Corporation, serving as a Senior Military Analyst on the Stability Operations Team at the United States Joint Forces Command Joint Experimentation Directorate, Norfolk, Virginia.

He reported to USS JOHN F. KENNEDY (CV 67) in June of 1981. He served in a variety of departments, including Operations, Engineering, Communications and Deck. Ship's Assistant First Lieutenant, qualifying as Surface Warfare Officer. He cross decked to USS MOINESTER (FF 1097) and USS JOSEPHUS DANIELS (CG 27). During forty-two months onboard KENNEDY, he deployed to the United States Sixth Fleet in support of International Peacekeeping Forces in Lebanon.

Upon his release from active duty in May 1985, he affiliated with Fleet Composite Readiness Group Two, Detachment 106, serving as Psychological Operations Officer. From 1985 to 1987, he served as Selected Reserve Operations Officer onboard USS MILLER (FF 1091), Newport, Rhode Island. From 1989 to 1990, he served as Administrative Officer for Reserve Division, Naval Facilities Engineering Command, Alexandria, Virginia. From 1991-1995, he affiliated with Maritime Defense Zone Atlantic, Sector One, Boston, MA, serving as unit Administrative, Training and Public Affairs Officer. In 1995, he served as Training and Administrative Officer, Navy Office of New England/Boston. During annual and additional active duty periods in 1993-1994, he served at United States European, Pacific and Southern Commands. He served as Commanding Officer, Voluntary Training Unit 0607, Norfolk, Virginia from 2004-2005.

His extended active duty assignments include service during Operation Desert Storm from February to May 1991 as Naval Liaison Officer at American Embassy in Abu Dhabi, United Arab Emirates. From May through September 1995, he was Public Affairs Officer for Naval Base Guantanamo Bay, Cuba. In February 1996, he was recalled to active duty for one year as Public Affairs Officer onboard both USS AMERICA (CV 66) and USS JOHN F. KENNEDY (CV 67). During this recall, served as Special Assistant to the Naval Air Force U.S. Atlantic Fleet Public Affairs Officer. From February through November 1997, he served on Presidential Recall to active duty as Chief, News and Special Activities at North Atlantic Treaty Organization, Supreme Allied Command Atlantic, Norfolk, VA. During this assignment, he served as Public Affairs Officer for exercise Tradewinds in Grenada and as an action officer with Commander, Second Fleet Public Affairs. He was Public Affairs Special Projects Officer in December 1997 at Defense Logistics Agency, Ft. Belvoir, VA. In February through May 1998, he served as Partnership for Peace Special Projects Officer at United States Atlantic Command Public Affairs. During this tour, he served on Atlantic Command Inspector General team at Commander, Icelandic Defense Forces, Reykjavik, Iceland. From August through September 1998, he served as Special Assistant for Public Affairs at National Naval Medical Center, Bethesda, MD. From November 1998 through October 1999, he served as Public Affairs Officer for Deputy Program Executive Office, Theater Surface Combatants, Naval Sea Systems Command, Arlington, VA. From November 1999 through September 2000, he was Special Projects Officer at United States Joint Forces Command Public Affairs, Norfolk, VA. He was a NATO and Partnership for Peace Exercise Planner at United States Joint Forces Command in Suffolk, Virginia from October 2000 to June 2001. He volunteered for Operation Enduring Freedom/Eagle Assist, serving as Deputy Chief of Public Information and Assistant Director of Staff

Operations, North Atlantic Treaty Organization, Supreme Allied Commander, Atlantic from 2001-2004. CDR Smith retired from the U.S. Naval Reserve in February of 2006.

He received a B.A. in Government from Connecticut College in 1980 and was on the Dean's List. He attended Harvard University summer session in 1979. He graduated from United States Naval Officer Candidate School, Newport, Rhode Island in May 1981 where he was a squad leader. In 1989, he graduated from Ohio State University with an M.A. in Journalism and Public Relations with a minor in National Security. While at Ohio State, served as weekend editor at the University National Public Radio affiliate radio station WOSU. In June 1995, he graduated from the Nonresident Seminar program at United States Naval War College, Newport, Rhode Island. He is a member of Kappa Tau Alpha National Journalism Honor Society. He has held a variety of positions in broadcast journalism and public relations in civilian career. Since 1997, he has served in a variety of positions with the Virginia Chapter of The Public Relations Society of America, including President in 2004. He holds the Accreditation in Public Relations (APR) designation.

**DR. DON SNIDER** was appointed to the civilian faculty of the U.S. Military Academy in 1998. This followed a military career in the US Army, five years in Washington DC as analyst and director of political-military research at the Center for Strategic and International Studies (CSIS), and three years as the Olin Distinguished Professor of National Security Studies at West Point. His current teaching and research interests include military innovation and adaptation, American civil-military relations, the identities and development of the Army officer, military professions, and soldier spirituality. He is currently project director for, and co-editor of, *The Future of the Army Profession, 2d edition* (McGraw-Hill, forthcoming 2005). Dr. Snider's other publications include: "Christian Citizenship and American Empire" (*Faith and International Affairs*, Fall 2003, co-author); "Jointness, Defense Transformation, and the Need for a New Joint Warfare Profession," (*Parameters*, Autumn 2003); "Officership: The Professional Practice" (*Military Review*, Jan-Feb 2003); "The Civil-Military Gap and Military Education at the Precommissioning Level" (*Armed Forces and Society*, Winter 2001, co-author); "America's Post-Modern Military" (*World Policy Journal*, Spring 2000); *Army Professionalism, The Military Ethic and Officership in the 21st Century* (Strategic Studies Institute, 1999, coauthor); "The Uninformed Debate on Military Culture," (*Orbis*, Winter 1999); "Civil-Military Relations and the Ability to Influence," (*Armed Forces and Society*, Spring 1999, co-author); *U.S. Civil-Military Relations: Transition or Crisis* (CSIS, 1995, co-editor); *Desert Storm: The Gulf War and What We Learned*, (Westview, 1992, co-author). In addition to Congressional testimonies, his publications have appeared in *Survival*, *The Washington Quarterly*, *AirPower Review*, *National Security Studies Quarterly*, *Command*, *Assembly*, *Armed Forces Journal International*, and the *Joint Forces Quarterly*; his op/eds have appeared in the *New York Times*, the *Washington Post*, the *Wall Street Journal*, the *Washington Times*, the *Atlanta Constitution-Journal*, the *St. Louis Post-Dispatch*, and the *Chicago Tribune*. Early in his military career, Dr. Snider served three combat tours as an infantryman in the Republic of Vietnam. After battalion command in the 7th Infantry Division, he specialized in military strategy and defense policy, serving consecutively as Chief of Plans for Theater Army in Europe, Joint Planner for the Army Chief of Staff, and Federal Executive Fellow at the Brookings Institution. He then joined the staff of the National Security Council in the White House in 1987 as Director, Defense Policy, serving in the Reagan and Bush Administrations. Professor Snider holds a Doctorate in Public Policy from the University of Maryland (1993) and Masters Degrees in Economics and in Public Policy from the University of Wisconsin (1969). He is a member of The Council on Foreign Relations, New York City, and serves on the Executive Committee of the Inter-University Seminar on Armed Forces and Society.

**COLONEL RANDALL (RANDY) K. STAGNER, U.S. ARMY** is an active duty US Army Psychological Operations officer. After tours of duty in the 25<sup>th</sup> Infantry Division, the 82<sup>nd</sup> Airborne Division and the XVIII Airborne Corps, he served as a detachment commander, company commander and battalion operations officer in 4<sup>th</sup> PSYOP Group (Airborne), Ft. Bragg, NC. At the JFK Special Warfare Center

and School, Colonel Stagner served as the Chief of Civil Affairs and PSYOP Personnel Proponency and later as the Deputy Director for ARSOF Doctrine and training. In 2000, he took command of the 3<sup>rd</sup> Battalion, 1<sup>st</sup> Special Warfare Training Group (Airborne), Ft. Bragg, NC. After command, Colonel Stagner was assigned to the Pentagon with duty at the Department of State. His major deployments include Operation Joint Endeavor (Bosnia) and Operation Iraqi Freedom. Colonel Stagner speaks Russian and holds an MA in Russian and East European Studies from the University of Kansas and an MS in National Security Strategy from the National War College at Ft. McNair, Washington, DC. He is the Washington Office Director for Joint PSYOP Support Element in the Pentagon.

**MS. MERCEDES STEPHENSON** was named one of Macleans Magazine's *25 Best and Brightest Canadians Under Age 30*, Mercedes Stephenson is the host and producer of the national television series *The Underground Royal Commission Investigates* on iChannel (Intelligent Television).

Ms. Stephenson is a national media commentator on defence and security affairs and has worked extensively with national and international news outlets such as the CBC, CTV, Global Television, and several major print and magazine publications. Stephenson frequently serves as an analyst for live breaking news stories and national specials including: the capture of Saddam Hussein (Global); CTV's Federal Budget Special; the death of the Hussein brothers (CBC-Washington DC); and Canadian soldiers deaths in Afghanistan (CBC, CTV).

Traveling to Washington D.C. to increase her knowledge of national security affairs and journalism, Mercedes worked for the Pentagon while studying public policy economics and media ethics at Georgetown University. In recognition of her work with US Army Headquarters, The Institute for Political Journalism and Georgetown University presented Mercedes with the *Frank Shakespeare Award* for excellence in broadcast journalism.

Mercedes has conducted extensive studies in both the United States and Canada in the fields of national security and defence policy. She is currently a Masters of Strategic Studies candidate at the University of Calgary's Centre for Military and Strategic Studies. Mercedes has studied the proliferation of weapons of mass destruction and terrorism at Massachusetts Institute of Technology and is a member of the MIT Working Group on Combating Catastrophic Terrorism at the Center for International Studies. She has also worked as a policy analyst and author for prominent national think tanks in Canada including The Fraser Institute and The Conference of Defence Associations and served as a Koch Fellow in Defense and National Security Policy at the Cato Institute in the United States. Mercedes is a past recipient of the *Steinhauer Award of Distinction* from the Government of Alberta and has served as a *Department of National Defence Master of Arts Scholar*. Mercedes is also past president (2001-2004) of the Society for Military and Strategic Studies.

**DR. THOMAS E. STOCKING** is a 1970 graduate of Bethel College Saint Paul, Minnesota with a double major in History and Political Science. He received his PhD in Political Science from the University of Minnesota in 1977. Since 1987 he has served overseas as a Special Agent in the Bureau of Diplomatic Security with assignments as Regional Security Officer in Dakar, Senegal; Algiers, Algeria; Lisbon, Portugal; and Brasilia, Brazil. His domestic assignments include the Washington Field Office, Physical Security Division, and Secretary of State's protective detail. Prior to joining the State Department he held teaching positions at Bethel College, Augsburg College, Minneapolis, Minnesota, and the City College of Chicago. He and his wife Anne have three daughters.

**MR. OLEG SVET** was born in Ukraine (former Soviet Union) in 1986. He lived in Israel from 1990 to 1998. He is currently an undergraduate at Tufts University majoring in International Relations, with a minor in Arabic. He is fluent in Russian and Hebrew. At Tufts, he is a Tisch Active Citizenship scholar and has won numerous academic, merit-based, and research awards. For the summer of 2006, Mr. Svet

received a Tufts' Research Scholarship to examine the potential role that public diplomacy can play in the global war on terrorism. Under the mentorship of General Russell Howard (the Director of the Fletcher School's Jebson Center for Counter Terrorism Studies), Mr. Svet will be analyzing pertinent literature, conducting interviews with officials, and publishing a final report in collaboration with the several academic and military institutions.

**Ms. THALIA TZANETTI**, is a Research Fellow at the Combating Terrorism Center at the US Military Academy. Ms Tzanetti received a B.A. in International Political Studies from the University of Macedonia in Thessaloniki, Greece, and a Master of International Affairs (MIA) from Columbia University, specializing in International Security Policy and Humanitarian Affairs. Before joining the Combating Terrorism Center at West Point, she worked at the Greek Ministry of Foreign Affairs, the Greek Ministry of Economy and Finance and at the United Nations Development Program in Tunis, Tunisia. Ms Tzanetti's current research focuses on terrorist motivations, terrorist communications and on Muslim diasporas communities in Europe.

**LIEUTENANT COLONEL FREDERICK P. WELLMAN, U.S. ARMY**, recently completed a year long tour as the Public Affairs Officer for the Multi-National Security Transition Command-Iraq (MNSTC-I) in Baghdad. MNSTC-I is responsible for training, equipping, rebuilding and mentoring the Iraqi Security Forces. As part of his duties LTC Wellman mentored the public affairs branches of the Iraqi Ministries of Defense and Interior, designed the first Public Affairs school for the security ministries, advised the embassy and Multi-National Forces Iraq staffs on matters pertaining to the Iraqi Security Forces and interacted daily with the international media.

In February 2003 he deployed for his first tour in Operation Iraqi Freedom as an Operations officer, then Executive officer, with a UH-60 battalion of the 101<sup>st</sup> Airborne Division (Air Assault). He also served as the Civil Affairs officer spearheading humanitarian relief operations including school and clinic construction and infrastructure rebuilding efforts in the large rural area surrounding his base south of Mosul. Previous military assignments include chief of future operations with Third U.S. Army/ Army Central Command, Attack Helicopter Company Command in Hawaii and three tours as a Scout Platoon Leader including Operation Desert Storm with the 24<sup>th</sup> Infantry Division and along the DMZ in the Republic of Korea.

He graduated from the U.S. Military Academy in 1987 with a Bachelor of Science in International Relations and will attend Harvard's Kennedy School of Government beginning this summer.

Lieutenant Colonel Wellman's awards and decorations include the Bronze Star Medal with Oak Leaf Cluster, the Meritorious Service Medal with 3 Oak Leaf Clusters, Air Medal with numeral '3', Joint Commendation Medal, Army Commendation Medal with 4 Oak Leaf Clusters, Joint Achievement Medal with Oak Leaf Cluster, Army Achievement Medal with 3 Oak Leaf Clusters as well as multiple service awards. He wears Senior Army Aviator wings, the Ranger tab and the Air Assault badge.

**THE HONORABLE ELIZABETH A. WHITAKER**, Deputy Assistant Secretary for Canada, Mexico and Public Diplomacy. Elizabeth "Betsy" Whitaker assumed the position of Deputy Assistant Secretary of State in the Bureau of Western Hemisphere Affairs in September 2005. This marked her return to the Bureau, where she had previously served as Director of the Office of Public Diplomacy and Public Affairs from 2001-2003, and prior to that in assignments in Costa Rica, Honduras, and Nicaragua.

Immediately prior to becoming Deputy Assistant Secretary, Ms. Whitaker served as the Director of Policy, Planning and Resources for the Under Secretary of Public Diplomacy and Public Affairs (2004-2005), heading an office which she established at the request of Department leadership. From 2003 to 2004, she worked as Deputy Executive Secretary in the Department's Executive Secretariat.

Ms. Whitaker joined the Foreign Service in 1984, as a public diplomacy officer with the U.S. Information Agency (USIA). In addition to her Central American tours, Ms. Whitaker has served overseas in Portugal. Her Washington tours with USIA included Central American desk officer, Operations Center Watch Officer, Executive Assistant to the Counselor of the Agency, and Chief of the Training Division. Since the consolidation of USIA into the Department of State in 1999, Ms. Whitaker served as a senior level career development officer from 1999-2000. She is a graduate of the Senior Seminar.

Ms. Whitaker is the recipient of numerous Superior and Meritorious Honor Awards, and holds the Senior Foreign Service (SFS) rank of Minister Counselor (FE-MC). She is married to SFS officer Kevin Whitaker, who is currently serving as Deputy Chief of Mission in Caracas, Venezuela. They have one son, Daniel, age 11.

**MR. MARC WHITTINGHAM** joined Public Safety & Emergency Preparedness Canada in July 2005 as the Assistant Deputy Minister for Portfolio Relations and Public Affairs Branch where he is responsible for Strategic Policy, Strategic Planning and Intergovernmental Affairs, as well as Ministerial and Executive Services, and Communications. Prior to his current assignment, Marc was with Industry Canada, as Director General, Operations Sector, Sectorial Strategies and Services Branch. He later became the Acting Associate Assistant Deputy Minister for the Operations Sector.

In addition, he was responsible for Infrastructure Programs in Ontario, and in this capacity he was Federal Co-Chair of the Management Committee responsible for the Federal/Provincial Infrastructure Programs in Ontario. In 2000, he was accepted in the Accelerated Executive Development Program (AEXDP) of the Government of Canada and his first assignment was with the Privy Council Office in the Social Development Policy Secretariat as the principal analyst for the Department of Indian Affairs and Northern Development and then *de facto* Director of Operations for the Reference Group of Ministers on Aboriginal Policy. His second assignment was with Fisheries and Oceans Canada as the Director General of Review; in this capacity he was responsible for both Internal Audit and Evaluation as well as furthering Results-Based Management and Risk Management in the department. Prior to these assignments Mr. Whittingham was Executive Assistant to the Associate Deputy Minister of National Defence and in 1995 he moved to the Policy Group and served as both Director of Public Policy for 2 years and as Director of Policy Development from 1998 to 2000.

From 1986 to 1989, he participated in an exchange program in the United Kingdom and upon his return to Canada, he worked in the Materiel Group of National Defence including as Director of Procurement and Supply Maritime and later as Special Assistant to the Senior Assistant Deputy Minister for Materiel. Mr. Whittingham became a public servant in 1982, and worked in the Department of National Defence as a financial management officer as well as procurement officer, and in the Department of Regional and Industrial Expansion as a financial resource analyst.

Mr. Whittingham began his career in the military and held various officer positions in the Canadian Forces including Ship's Supply Officer in Her Majesty's Canadian Ships NIPIGON and IROQUOIS as well as Base Accounting Officer at Canadian Forces Base Cornwallis. He is a Certified Management Accountant, holds a Master of Arts degree in War Studies and is a graduate in Business Administration.

**LIEUTENANT COLONEL ISIAHAH (IKE) WILSON III, U.S. ARMY**, is an International Affairs Fellow in Residence at the Council on Foreign Relations in New York. He is a tenured Academy Professor with the Department of Social Sciences at the United States Military Academy in West Point, New York. LTC Wilson is an Army aviator, military historian, and strategist. His portfolio includes military command in Germany and the Balkans and research and publication in the areas of security and defense strategy, conventional arms procurement and sales (force modernization), and professional military education. He holds a BS in International Relations from the United States Military Academy, Master's degrees in

Public Policy and Government from Cornell University, a Master's in Military Arts and Sciences from the U.S. Army's Command and General Staff College and School of Advanced Military Studies, and a PhD from Cornell University. LTC Wilson is a combat veteran of Operation Iraqi Freedom, where he served as the chief of war plans for the 101st Airborne Division (Air Assault) in Northern Iraq.

**DR. S. ENDERS WIMBUSH** is Senior Fellow and Director, Center for Future Security Strategies at the Hudson Institute. Mr. Wimbush joined the Hudson Institute in July 2004 where he is responsible for leading efforts to understand future security and market risks and opportunities beyond simple trend projection through aggressive scenario development. His approach explores “alternative worlds” in which organizations are likely to operate; the scenarios, or pathways, that might lead to these worlds; the forces that drive the scenarios; critical unknowns that might push alternative worlds in one direction or another; and the potential impact of “wildcards” that could create new and unexpected strategic trajectories. Prior to joining the Hudson Institute, Mr. Wimbush spent a number of years as a senior executive at Booz Allen Hamilton; Vice President for Global Assessments of the Strategic Assessment Center of Science Applications International Corporation in McLean, Virginia; Director of Corporate Communications at Runzheimer International (1993-96); Director of Radio Liberty in Munich, Germany (1987-92); Director of the Society for Central Asian Studies in Oxford, England (1980-87); and Senior Policy Analyst for the Rand Corporation( 1977-80). In addition to dozens of policy studies for both the public and private sectors, Mr. Wimbush is the author or editor of seven books and many articles on international strategy and security competition in scholarly, professional and popular media, including *The Wall Street Journal*, the *Washington Times*, the *Los Angeles Times*, and the *Christian Science Monitor*.

**MR. THOMAS A. WUCHTE** is a Foreign Affairs Officer at the State Department. He graduated from West Point and received a post-graduate degree in International Relations from the University of Illinois, where he focused on cooperative efforts to eliminate Russia’s non-strategic nuclear weapons. Mr. Wuchte is currently assigned to the Bureau of International Security and Nonproliferation at the State Department. For the past several years, he represented the United States at the Organization for Security Cooperation in Europe (OSCE), with primary responsibilities for negotiating forward-looking U.S. contributions to the OSCE’s 21<sup>st</sup> Century Security dialogue to address new threats to the region and its participating States. Tom has participated in numerous academic and military exchanges with Russia, Korea, China, Japan, and traveled in the Russian Far East, Northeast Asia, and Middle East for related conferences and events. Mr. Wuchte’s current area of research is the establishment of better cooperative security structures in Northeast Asia and the Middle East by looking at European practices and models (e.g., confidence and security-building measures) that have worked in the post-Soviet transition period. Within the OSCE, he has been active in furthering U.S. outreach to the OSCE’s Asian and Mediterranean Partners for Cooperation, based on the norms and principles of the OSCE’s Forum for Security Cooperation (FSC). To this end, he co-authored a follow-up presentation for the 2005 OSCE Korea Conference, “The OSCE – Northeast Asian Security & Moving Forward Together with Cooperation Partners,” which generated enthusiasm for the idea of an academic network to consider an OSCE model for Asia.

**DR. JAMES J. ZOGBY** is founder and president of the Arab American Institute (AAI), a well-known Washington, D.C.-based organization which serves as the political and policy research arm of the Arab American community.

Since 1985, James Zogby and AAI have led Arab American efforts to secure political empowerment in the United States. Through voter registration, education and mobilization, AAI has moved Arab Americans into the U.S. political mainstream.

For the past three decades, Jim Zogby has been involved in a full range of Arab American issues. A co-founder and chairman of the Palestine Human Rights Campaign in the late 1970s, he later co-founded and served as the Executive Director of the American-Arab Anti-Discrimination Committee.

In 1993, following the signing of the Israeli-Palestinian peace accord in Washington, he was asked by Vice President Al Gore to lead Builders for Peace, a private sector committee to promote U.S. business investment in the West Bank and Gaza. In 1995, he was elected as co-convenor of the National Democratic Ethnic Coordinating Council (NDECC), and in 2001 was elected to the Executive Committee of the Democratic National Party (DNC).

Dr. Zogby is also active professionally beyond his involvement with the Arab American community. He currently serves on the Human Rights Watch Middle East Advisory Committee and on the national advisory boards of the American Civil Liberties Union and the National Immigration Forum, and is a member of the Council on Foreign Relations. In January 2001, he was selected by the President to be a member of the Central Asian-American Enterprise Fund and serves on its Board of Directors. Additionally, he recently attained a position with polling firm Zogby International as Senior Analyst.

A lecturer and scholar on Middle East issues, U.S.-Arab relations, and the history of the Arab American community, Dr. Zogby appears frequently on television and radio. He has appeared as a regular guest on all the major network news programs (ABC, CBS, NBC, FOX, & CNN). After hosting the popular "A Capital View" on the Arab Network of America for several years, he now hosts "Viewpoint with James Zogby." Since 1992, Dr. Zogby has also written a weekly column on U.S. politics for the major newspapers of the Arab world. The column, "Washington Watch," is currently published in 14 Arab countries.

Dr. Zogby has testified before U.S. House and Senate committees, has been guest speaker on a number of occasions in the Secretary's Open Forum at the U.S. Department of State, and has addressed the United Nations and other international forums. In January 2001, he was selected by the President to be on the Board of the Central Asian-American Enterprise Fund.

In 1975, Dr. Zogby received his doctorate from Temple University's Department of Religion. He was a National Endowment for the Humanities Post-Doctoral Fellow at Princeton University in 1976, and was awarded grants for research and writing by the National Endowment for the Humanities, the National Defense Education Act and the Mellon Foundation. Dr. Zogby received a Bachelor of Arts from Le Moyne College. In 1995, Le Moyne awarded Zogby an honorary doctoral of laws degree and in 1997, named him to the college's outstanding alumnus.